## Crown Financial Ministries, Inc.

Public Inspection Copy
For the Year Ended
March 31, 2022

### **TAX RETURNS**



# CROWN FINANCIAL MINISTRIES INC. INSTRUCTIONS FOR FILING FORM 8879-TE IRS E-FILE SIGNATURE AUTHORIZATION FOR FORM 990 FOR THE YEAR ENDED MARCH 31, 2022

THE ORIGINAL IRS E-FILE SIGNATURE AUTHORIZATION FORM SHOULD BE SIGNED (USE FULL NAME) AND DATED BY AN AUTHORIZED OFFICER OF THE ORGANIZATION.

RETURN YOUR SIGNED IRS E-FILE SIGNATURE AUTHORIZATION FORM 8879-TE TO:

SMITH & HOWARD, P.C. 271 17TH STREET, NW SUITE 1600 ATLANTA GA 30363

THERE IS NO TAX DUE WITH THE FILING OF THIS RETURN.

AN ADDITIONAL COPY OF THE RETURN SHOULD BE FILED WITH: GEORGIA DEPARTMENT OF REVENUE P.O. BOX 740395
ATLANTA, GA 30374-0395

DO NOT SEPARATELY FILE FORM 990 WITH THE INTERNAL REVENUE SERVICE. DOING SO WILL DELAY THE PROCESSING OF YOUR RETURN. WE MUST RECEIVE YOUR SIGNED FORM BEFORE WE CAN ELECTRONICALLY TRANSMIT YOUR RETURN, WHICH IS DUE ON OR BEFORE FEBRUARY 15, 2023. WE WOULD APPRECIATE YOU RETURNING THIS FORM AS SOON AS POSSIBLE AS THIS WILL EXPEDITE THE PROCESSING OF YOUR RETURN. THE INTERNAL REVENUE SERVICE WILL NOTIFY US WHEN YOUR RETURN IS ACCEPTED. YOUR RETURN IS NOT CONSIDERED FILED UNTIL THE INTERNAL REVENUE SERVICE CONFIRMS THEIR ACCEPTANCE, WHICH MAY OCCUR AFTER THE DUE DATE OF YOUR RETURN.

### **Return of Organization Exempt From Income Tax**

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information. A For the 2021 calendar year, or tax year beginning 04/01/2021 and ending 03/31/2022

| B,                      | Thook if       | applicable:          | C Nam  | ne of o         | rganization   |            |              |                 |             |              |                                |         |            |                  | D Employer            | identific    | cation nun     | nber       |              |  |  |  |
|-------------------------|----------------|----------------------|--|-----------------|---------------|------------|--------------|-----------------|-------------|--------------|--------------------------------|---------|------------|------------------|-----------------------|--------------|----------------|------------|--------------|--|--|--|
| _                       | _              |                      | CR   | OWN             | FINANC        | CIAL       | MINIS        | STRIES :        | INC.        |              |                                |         |            |                  |                       |              |                |            |              |  |  |  |
|                         | Add<br>char    |                      | Doin   | ıg busi         | ness as       |            |              |                 |             |              |                                |         |            |                  | 58-12                 | 6081         | 2              |            |              |  |  |  |
|                         | Nam            | e change             | Num  | nber a          | nd street (o  | r P.O. b   | ox if mail i | s not delivered | d to str    | reet addres  | ss)                            | Roor    | m/suite    |                  | E Telephone           |              |                |            |              |  |  |  |
|                         | Initia         | ai return            | 83   | 51 I            | E WALKE       | ER S       | PRINGS       | S LANE,         | STE         | 403          |                                |         |            |                  | (800)722-1976         |              |                |            |              |  |  |  |
| Г                       |                | l return/<br>ninated |  |                 |               |            |              | , and ZIP or fo |             |              | 9                              | <b></b> |            |                  | (000) 122 -1910       |              |                |            |              |  |  |  |
|                         | Ame            | nded                 | KNO  | OXV.            | ILLE, T       | איז איז '  | 7923-3       | R1 4 1          |             |              |                                |         |            |                  | G Gross rece          | ainte \$     | ,              | - 400      | 706          |  |  |  |
|                         |                | lication             |  |                 | address of    |            |              |                 | ש אי        | BENTLE       | v                              |         |            |                  | H(a) Is this a        |              |                | Yes        | ,786.        |  |  |  |
| Ь                       | репи           | aing                 | l  |                 |               |            |              |                 |             |              | LLE, TN                        | 27      | 000 0      | <b>1</b> A       | subordin              | ates?        | -              | -          | X No         |  |  |  |
|                         | Tay-o          | xempt sta            |  | 1 1             |               | N SEI      |              |                 |             |              |                                |         | T          |                  | H(b) Are all su       |              | L              | Yes        | No           |  |  |  |
| <u>:</u>                |                | ite: ►               |  |                 | 501(c)(3)     |            | 501(c) (     | ) 🔰 (           | insert      | no.)         | 4947(a)(1)                     | or      | 52         | 7                | 1                     |              | a list. See in |            |              |  |  |  |
| <u></u>                 |                |                      |  |                 | OWN.ORG       |            |              | Τ               | <del></del> | T            |                                |         |            |                  | H(c) Group e          |              |                |            |              |  |  |  |
|                         |                |                      |  |                 | Corporation   | וו         | Trust        | Association     | <u> </u>    | Other        | <u> </u>                       |         | L Year of  | forma            | tion: 1976            | M Stat       | e of legal o   | lomicile:  | GA           |  |  |  |
| ۲                       | art I          |                      | mmar   |                 |               |            |              |                 |             |              |                                |         |            |                  |                       |              |                |            |              |  |  |  |
|                         | 1              | Briefly              | / descr  | ibe th          | e organiza    | ation's    | mission      | or most sigr    | nifican     | ıt activitie | s: TO TH                       | EACE    | H BIB      | LICA             | L PRINC               | PLES         | S OF F         | INAN       | CE/          |  |  |  |
| 92                      |                | MONI                 | EY MA  | ANAC            | EMENT         | AND        | TRAIN        | OTHERS          | TO          | TEAC         | H THESE                        | PR:     | INCIP      | LES.             |                       |              |                |            |              |  |  |  |
| 퍨                       |                |                      |  |                 | -             |            |              |                 |             |              |                                |         |            |                  |                       |              |                |            |              |  |  |  |
| Š                       | 2              | Check                | this bo  | ох 🕨            | if th         | ie orga    | nization     | discontinue     | ed its      | operation    | ns or dispose                  | ed of   | more tha   | ın 25%           | of its net as         | sets.        |                |            | -            |  |  |  |
| Activities & Governance | 3              | Numb                 | er of vo   | oting           | members       | of the     | governing    | g body (Part    | VI, lir     | ne 1a) .     |                                |         |            |                  |                       | . 3          |                |            | 9            |  |  |  |
| •ඊ<br>ග                 | 4              | Numb                 | er of in   | ndepe           | ndent voti    | ng me      | mbers of     | the govern      | ing bo      | ody (Part    | VI, line 1b)                   |         |            |                  |                       | 4            |                |            | 8            |  |  |  |
| Ē                       | 5              | Total                | numbei   | r of in         | dividuals     | emplo      | ved in ca    | lendar vear     | 2021        | (Part V. I   | ine 2a)                        | • •     |            |                  |                       | . 5          |                |            | 26           |  |  |  |
| ₹                       | 6              | Total                | numbei   | r of v          | olunteers (   | estima     | te if nece   | ssarv)          |             | (,           | o Lu <sub>/</sub>              | ٠.      |            |                  |                       | 6            | <del> </del>   | 1.0        |              |  |  |  |
| Ą                       | 7a             | Total                | unrelati   | ed hu           | eineee rov    | onue f     | mm Part      | VIII column     | (C) I       | ino 12       |                                | ٠.      |            |                  |                       | .   0        |                |            | ,000         |  |  |  |
|                         | h              | Notur                | rolator  | d bus           | inana tava    | ble inc    | ome form     | VIII, COIUIIIII | (U), I      | me ız .      |                                | • •     |            | • • •            |                       | .  7a        |                |            |              |  |  |  |
|                         |                | ivet ur              | related  | u bus           | mess taxa     | ible iffic | ome from     | 1 Form 990-     | i, Pai      | τi, line 1   | 1                              | • •     | • • • •    | • • •            |                       |              |                |            | NONE         |  |  |  |
| Revenue                 |                | C4-                  | h  |                 |               |            |              |                 |             |              |                                |         |            |                  | Prior Year            |              |                | rrent Y    | ear          |  |  |  |
|                         | 8              | Contri               | butions  | s and           | grants (Pa    | art VIII,  | line 1h)     |                 |             |              |                                |         |            |                  | 4,887,                | <u> 193.</u> | 5              | ,149       | ,147.        |  |  |  |
|                         | 9              | Progra               | am ser   | vice re         | evenue (Pa    | art VIII,  | line 2g) .   |                 |             |              |                                |         |            |                  | 24,                   | 994.         |                | 327        | ,903.        |  |  |  |
| 8                       | 10             | Invest               | ment ir  | ncom            | e (Part VII   | II, colur  | mn (A), lir  | nes 3, 4, and   | d 7d).      |              |                                |         |            |                  | 95,                   | 420.         |                | 42         | ,893.        |  |  |  |
|                         | 11             | Other                | revenu   | ıe (Pa          | ert VIII, col | lumn (     | A), lines 5  | 5, 6d, 8c, 9c   | , 10c,      | and 11e)     |                                |         |            |                  | 523,                  | 269.         |                | 557,591.   |              |  |  |  |
|                         | 12             | Total                | revenue  | e - ad          | d lines 8 t   | throug     | h 11 (mus    | st equal Pari   | t VIII,     | column (     | A), line 12).                  |         |            |                  | 5,530,                | 876.         | 6              |            | ,534.        |  |  |  |
|                         | 13             | Grants               | s and s  | simila          | r amounts     | paid (F    | Part IX, co  | olumn (A), lir  | nes 1-      | 3)           |                                |         |            |                  | 220,                  |              |                |            | ,787.        |  |  |  |
|                         | 14             | Benef                | Benefits paid to or for members (Part IX, column (A), line 4)  |                 |               |            |              |                 |             |              |                                |         |            | NONE             |                       |              | NONE           |            |              |  |  |  |
| S                       | 15             | Salarie              | es, oth  | er cor          | npensatio     | n, emp     | oloyee ber   | nefits (Part I  | X, col      | umn (A).     | lines 5-10)                    |         |            |                  | 1,941,                |              | <del> </del>   | 034        |              |  |  |  |
| Expenses                | 16 a           | Profes               | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)  Professional fundraising fees (Part IX, column (A), line 11e) |                 |               |            |              |                 |             |              |                                | 10,     |            | 2,034,212.       |                       |              |                |            |              |  |  |  |
| ĝ                       | b              | Total f              | Total fundraising expenses (Part IX, column (D), line 25) ► 683,382.   |                 |               |            |              |                 |             |              |                                |         | '  <br>    | 60 <b>,</b> 077. |                       |              |                |            |              |  |  |  |
| Ŵ                       | 17             | Other                | expens   | ses (F          | Part IX col   | umn (4     | ) lines 1    | 1a_11d 11f      | 240)        |              |                                |         |            | Matana           | 1 713                 | 020          |                | 110        | 100          |  |  |  |
|                         | 18             | Total e              | expense  | es A            | dd lines 13   | 3_17 (r    | nuet oaus    | al Part IX co   | dumn        | (Δ) line:    | <br>25)                        | • •     |            |                  | 1,713,                |              |                | 2,119,400. |              |  |  |  |
|                         | 19             | Reven                | عما میں  | e avne          | anene Suk     | htmot li   | ino 19 fro   | m line 12       | Junin       | (A), IIIIe   | · · · · · · · ·                | • •     |            |                  | 3,884,                |              |                |            | ,476.        |  |  |  |
| e o                     |                | 1101011              | 100 1030   | 3 CAP           | 511363. Jul   | Diract II  | ille 10 IIU  | mine iz.        | • • •       | • • • •      | • • • • • •                    | • •     | • • • •    | _                | 1,645,                |              |                |            | <u>,058.</u> |  |  |  |
| ars (                   | 20<br>21<br>22 | Total                | /  | /D_4 \          | / lim = 40\   |            |              |                 |             |              |                                |         |            | Begin            | ining of Curre        |              | Er             | d of Yea   | i <b>r</b>   |  |  |  |
| Sala                    | 20             |                      |  |                 |               |            |              |                 |             | • • • •      |                                |         |            |                  | 5,288,                |              |                |            | <u>,002.</u> |  |  |  |
| 걸달                      | 21             |                      |  |                 | rt X, line 26 |            |              |                 |             |              |                                |         |            |                  | 1,475,                | <u>939.</u>  | 1              | ,730       | ,534.        |  |  |  |
|                         |                |                      |  |                 |               | . Subti    | ract line 2  | 1 from line     | <u> 20</u>  | <u></u>      |                                |         |            |                  | 3,812,                | 403.         | 5              | ,217       | <u>,468.</u> |  |  |  |
|                         | ırt II         |                      | natur  |                 |               |            |              |                 |             |              |                                |         |            |                  |                       |              |                |            |              |  |  |  |
| Une                     | der pe         | nalties o            | f perjury<br>complete  | y, Ide<br>e Der | clare that I  | have e     | xamined to   | his return, inc | cluding     | g accomp     | anying schedu<br>mation of whi | ules a  | nd statem  | nents, a         | and to the bes        | t of my      | knowledg       | e and be   | lief, it is  |  |  |  |
|                         | ,              | ,                    | /  |                 |               | 1.0        |              |                 | ,aseu (     | on an imor   | mation of will                 | on pre  | eparer nas | s any Ki         | nowleage.             |              |                |            |              |  |  |  |
| o:                      |                | _                    | _(_  | M               | u_            | / )(       | mile         | (m)             |             |              |                                |         |            |                  | 02                    | /15/         | 2023           |            |              |  |  |  |
| Sig                     |                | s                    | ignature   | e of off        | icer          |            |              | 1               |             |              |                                |         | ,          |                  | Date                  | ·            |                |            |              |  |  |  |
| He                      | re             |                      | CHUCK  | K BE            | NTLEY         |            |              |                 |             |              | CEC                            | )       |            |                  |                       |              |                |            |              |  |  |  |
|                         |                | T                    | ype or p   | orint na        | me and title  | )          |              |                 |             | _            | •                              |         |            |                  |                       |              |                |            |              |  |  |  |
|                         |                | Print/1              | Type pre   | eparer'         | s name        |            |              | Preparer's      | signat      | ure          |                                | D       | ate        |                  | Charle                | .,           | PTIN           |            |              |  |  |  |
| Paic                    |                | SABE                 | Œ J  | T,TM            | AHAN          |            |              | Lali            | }           | Дn           | raha                           | $\sim$  | )          | /200             | Check _<br>३ self-emp | if           |                | 0000       |              |  |  |  |
|                         | parer          | Firm's               |  |                 |               | C LIOI     | מסעוו        | D.C.            |             | <u> </u>     | -                              | 1       | 02/15      | / 202            |                       |              | P0137          |            |              |  |  |  |
| Use                     | Only           |                      |  |                 | SMITH 8       |            |              |                 |             |              |                                |         |            |                  | Firm's EIN            |              | 8-125          |            |              |  |  |  |
| Mar                     | , the          |                      | address  |                 |               |            |              | SUITE 160       |             |              |                                |         |            |                  | Phone no.             | 4            | 104-87         | 4-62,4     | 4            |  |  |  |
| via)                    |                | in S ui              | SCUSS  | uis             | eturn Wit     | ui the     | prepare      | er shown a      | pove        | ? See in     | structions                     | • • •   | <u></u>    |                  |                       |              | . X '          | res        | No           |  |  |  |

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| Pa | Statement of Program Service Accomplishments  Check if Schedule O contains a response or note to any line in this Part III  |
|----|---|
|    | Briefly describe the organization's mission:  SEE SCHEDULE O  |
|    |   |
| 2  | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  |
| 3  | If "Yes," describe these new services on Schedule O.  Did the organization cease conducting, or make significant changes in how it conducts, any program services?  |
|    | If "Yes," describe these changes on Schedule O.  Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.                                    |
| 4a | (Code:)(Expenses \$299,689. including grants of \$)(Revenue \$99,879. )  BROADCASTING & SOCIAL MEDIA- ACROSS THE U.S. AND INTERNATIONALLY  ON A NETWORK OF 1,200 TERRESTRIAL RADIO STATIONS AND OUTLETS, AND  THROUGH THE INTERNET, CROWN'S PROGRAMS TEACH GOD'S FINANCIAL  PRINCIPLES TO POTENTIALLY 8,269,000 LISTENERS. COUNTLESS MORE  LEARN THROUGH CEO CHUCK BENTLEY'S BLOG AND CROWN'S TWEETS AND  FACEBOOK POSTS. |
| 4b | (Code:)(Expenses \$915,683. including grants of \$)(Revenue \$305,176)  NATIONAL MINISTRIES - REGIONALLY BASED TEAMS IN NORTH AMERICA WORK  WITH COMMUNITY, PARACHURCH MINISTRIES AND CHURCH TEAMS, ASSISTING  THEM TO IMPLEMENT SMALL GROUP STUDIES, MONEY LIFE COACH TRAINING,  AND OTHER CROWN TEACHING RESOURCES.   |
|    |   |
| 4c | (Code:)(Expenses \$1,173,566. including grants of \$414,787. )(Revenue \$391,123. ) INTERNATIONAL OPERATIONS - CROWN SUPPORTS MINISTRIES IN SOUTH  AMERICA AND SUB-SAHARAN AFRICA THROUGH GRANTS. ALSO, IT HAS  COMMITTED RESOURCES TO TRANSLATING VARIOUS MATERIALS INTO  NON-ENGLISH LANGUAGES AND TRAVELS TO THESE REGIONS TO SUPPORT THE  VARIOUS MINISTRIES.   |
|    | Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )  |

**4e** Total program service JSA 1E1020 1.000

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| Part | V Checklist of Required Schedules   |         |     |     |
|------|---|---------|-----|-----|
|      |   |         | Yes | No  |
| 1    | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"           |         |     |     |
|      | complete Schedule A   | 1       | Х   |     |
| 2    | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions                         | 2       | Х   |     |
| 3    | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to        |         |     |     |
|      | candidates for public office? If "Yes," complete Schedule C, Part I   | 3       |     | Х   |
| 4    | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)           |         |     |     |
|      | election in effect during the tax year? If "Yes," complete Schedule C, Part II  | 4       |     | X   |
| 5    | Is the organization a section $501(c)(4)$ , $501(c)(5)$ , or $501(c)(6)$ organization that receives membership dues,    |         |     |     |
|      | assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III                 | 5       |     | Х   |
| 6    | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors                 |         |     |     |
|      | have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If             |         |     |     |
|      | "Yes," complete Schedule D, Part I  | 6       |     | Х   |
| 7    | Did the organization receive or hold a conservation easement, including easements to preserve open space,               |         |     |     |
|      | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II                    | 7       |     | X   |
| 8    | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"     |         |     |     |
|      | complete Schedule D, Part III   | 8       |     | X   |
| 9    | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a         |         |     |     |
|      | custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or            |         |     |     |
|      | debt negotiation services? If "Yes," complete Schedule D, Part IV   | 9       |     | X   |
| 10   | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments            |         |     |     |
|      | or in quasi endowments? If "Yes," complete Schedule D, Part V   | 10      | Х   |     |
| 11   | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,            |         |     |     |
|      | VII, VIII, IX, or X, as applicable.   |         |     |     |
| а    | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"                  |         |     |     |
|      | complete Schedule D, Part VI  | 11a     | Х   |     |
| b    | Did the organization report an amount for investments-other securities in Part X, line 12, that is 5% or more           |         |     |     |
|      | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII                                | 11b     |     | X   |
| С    | Did the organization report an amount for investments-program related in Part X, line 13, that is 5% or more            |         |     |     |
|      | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII                               | 11c     |     | X   |
| d    | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets       |         |     |     |
|      | reported in Part X, line 16? If "Yes," complete Schedule D, Part IX   | 11d     | Х   |     |
| е    | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X   | 11e     | Х   |     |
| f    | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses |         |     |     |
|      | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  | 11f     | Х   |     |
| 12 a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete     |         |     |     |
|      | Schedule D, Parts XI and XII.   | 12a     | Х   |     |
| b    | Was the organization included in consolidated, independent audited financial statements for the tax year? If            |         |     |     |
|      | "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional      | 12b     |     | X   |
| 13   | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E                       | 13      |     | X   |
|      | Did the organization maintain an office, employees, or agents outside of the United States?                             | 14a     |     | X   |
| b    | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,                        |         |     |     |
|      | fundraising, business, investment, and program service activities outside the United States, or aggregate               | ا ا     |     |     |
|      | foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV                          | 14b     | X   |     |
| 15   | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or       |         |     |     |
|      | for any foreign organization? If "Yes," complete Schedule F, Parts II and IV  | 15      | Х   |     |
| 16   | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other              |         |     |     |
| 4-   | assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV                               | 16      | Х   |     |
| 17   | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on          | ا ـ ـ ا | ,.  |     |
| 40   | Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions                           | 17      | X   |     |
| 18   | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on             | , ,     |     | 3.7 |
| 40   | Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II  | 18      |     | X   |
| 19   | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?            | , ,     |     | 3.7 |
| 20 - | If "Yes," complete Schedule G, Part III   | 19      |     | X   |
|      | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H                             | 20a     |     | X   |
|      | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?            | 20b     |     |     |
| 21   | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or             | 34      |     | 7.7 |
|      | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II                       | 21      |     | X   |

1E1021 1.000

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Chocklist of Poquired Schodules (continued)

| Part | Checklist of Required Schedules (continued)  |     |     |    |
|------|--|-----|-----|----|
|      |  |     | Yes | No |
| 22   | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on      |     |     |    |
|      | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  | 22  |     | X  |
| 23   | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the               |     |     |    |
|      | organization's current and former officers, directors, trustees, key employees, and highest compensated            |     |     |    |
|      | employees? If "Yes," complete Schedule J   | 23  | X   |    |
| 24 a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than                |     |     |    |
|      | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b      |     |     |    |
|      | through 24d and complete Schedule K. If "No," go to line 25a   | 24a |     | Х  |
| b    | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?                  | 24b |     |    |
| С    | Did the organization maintain an escrow account other than a refunding escrow at any time during the year          |     |     |    |
|      | to defease any tax-exempt bonds?   | 24c |     |    |
| d    | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?            | 24d |     |    |
| 25 a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit       |     |     |    |
|      | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I                      | 25a |     | Х  |
| b    | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior   |     |     |    |
|      | year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?       |     |     |    |
|      |  | 25b |     | Х  |
| 26   | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current    |     |     |    |
|      | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%            |     |     |    |
|      | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II.                | 26  |     | Х  |
| 27   | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key  |     |     |    |
|      | employee, creator or founder, substantial contributor or employee thereof, a grant selection committee             |     |     |    |
|      | member, or to a 35% controlled entity (including an employee thereof) or family member of any of these             |     |     |    |
|      | persons? If "Yes," complete Schedule L, Part III   | 27  |     | Х  |
| 28   | Was the organization a party to a business transaction with one of the following parties (see the Schedule L,      |     |     |    |
|      | Part IV instructions, for applicable filing thresholds, conditions, and exceptions):                               |     |     |    |
| а    | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If   |     |     |    |
|      | "Yes," complete Schedule L, Part IV  | 28a |     | Х  |
| b    | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV                    | 28b | X   |    |
|      | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If           |     |     |    |
|      | "Yes," complete Schedule L, Part IV  | 28c |     | Х  |
| 29   | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M           | 29  | Х   |    |
| 30   | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified     |     |     |    |
|      | conservation contributions? If "Yes," complete Schedule M  | 30  |     | Х  |
| 31   | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31  |     | Х  |
| 32   | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"            |     |     |    |
|      | complete Schedule N, Part II   | 32  |     | Х  |
| 33   | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations         |     |     |    |
|      | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I.   | 33  |     | Х  |
| 34   | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,     |     |     |    |
|      | or IV, and Part V, line 1  | 34  |     | Х  |
| 35 a | Did the organization have a controlled entity within the meaning of section 512(b)(13)?                            | 35a |     | Х  |
| b    | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a            |     |     |    |
|      | controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2          | 35b |     |    |
| 36   | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable               |     |     |    |
|      | related organization? If "Yes," complete Schedule R, Part V, line 2  | 36  |     | Х  |
| 37   | Did the organization conduct more than 5% of its activities through an entity that is not a related organization   |     |     |    |
|      | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI       | 37  |     | Х  |
| 38   | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and         |     |     |    |
|      | 19? <b>Note</b> : All Form 990 filers are required to complete Schedule O  | 38  | Х   |    |
| Part |  |     |     |    |
|      | Check if Schedule O contains a response or note to any line in this Part V   |     |     |    |
|      |  |     | Yes | No |
|      | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable                                       |     |     |    |
|      | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable                                    |     |     |    |
| С    | Did the organization comply with backup withholding rules for reportable payments to vendors and                   |     |     |    |
|      | reportable gaming (gambling) winnings to prize winners?  | 1c  | X   |    |

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Form 990 (2021) Page 5

| Par      | Statements Regarding Other IRS Filings and Tax Compliance (continued)  |      | Yes | No |  |  |  |  |
|----------|--|------|-----|----|--|--|--|--|
| 2a       | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  |      |     |    |  |  |  |  |
|          | Statements, filed for the calendar year ending with or within the year covered by this return 2a 26  |      |     |    |  |  |  |  |
| b        | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?   | 2b   | Х   |    |  |  |  |  |
|          | <b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . See instructions.   |      |     |    |  |  |  |  |
| 3a       | Did the organization have unrelated business gross income of \$1,000 or more during the year?  | 3a   |     | X  |  |  |  |  |
|          | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O  | 3b   |     |    |  |  |  |  |
|          | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,  |      |     |    |  |  |  |  |
|          | a financial account in a foreign country (such as a bank account, securities account, or other financial account)?   | 4a   |     | X  |  |  |  |  |
| b        | If "Yes," enter the name of the foreign country ▶  |      |     |    |  |  |  |  |
|          | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  |      |     |    |  |  |  |  |
| 5a       | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  | 5a   |     | X  |  |  |  |  |
|          | <b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction   |      |     |    |  |  |  |  |
|          | c If "Yes" to line 5a or 5b, did the organization file Form 8886-T?  |      |     |    |  |  |  |  |
|          | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the   |      |     |    |  |  |  |  |
|          | organization solicit any contributions that were not tax deductible as charitable contributions?   | 6a   |     | Х  |  |  |  |  |
| b        | b If "Yes," did the organization include with every solicitation an express statement that such contributions or   |      |     |    |  |  |  |  |
|          | gifts were not tax deductible?   |      |     |    |  |  |  |  |
| 7        | Organizations that may receive deductible contributions under section 170(c).  |      |     |    |  |  |  |  |
|          | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods  |      |     |    |  |  |  |  |
|          | and services provided to the payor?  | 7a   |     | X  |  |  |  |  |
| b        | If "Yes," did the organization notify the donor of the value of the goods or services provided?  | 7b   |     |    |  |  |  |  |
| С        | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was   |      |     |    |  |  |  |  |
|          | required to file Form 8282?  | 7c   |     | X  |  |  |  |  |
| d        | If "Yes," indicate the number of Forms 8282 filed during the year  |      |     |    |  |  |  |  |
| е        | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  | 7e   |     | X  |  |  |  |  |
| f        | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   | 7f   |     | Х  |  |  |  |  |
| g        | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?   | 7g   |     |    |  |  |  |  |
| h        | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?   | 7h   |     |    |  |  |  |  |
| 8        | , , ,  |      |     |    |  |  |  |  |
|          | sponsoring organization have excess business holdings at any time during the year?   | 8    |     |    |  |  |  |  |
| 9        | Sponsoring organizations maintaining donor advised funds.  |      |     |    |  |  |  |  |
| а        | Did the sponsoring organization make any taxable distributions under section 4966?   | 9a   |     |    |  |  |  |  |
|          | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  | 9b   |     |    |  |  |  |  |
|          | Section 501(c)(7) organizations. Enter:  |      |     |    |  |  |  |  |
|          | Initiation fees and capital contributions included on Part VIII, line 12   |      |     |    |  |  |  |  |
|          | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b  |      |     |    |  |  |  |  |
|          | Section 501(c)(12) organizations. Enter:   |      |     |    |  |  |  |  |
|          | Gross income from members or shareholders  |      |     |    |  |  |  |  |
| b        | Gross income from other sources. (Do not net amounts due or paid to other sources  |      |     |    |  |  |  |  |
|          | against amounts due or received from them.)  | 40-  |     |    |  |  |  |  |
|          | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?   | 12a  |     |    |  |  |  |  |
|          | If "Yes," enter the amount of tax-exempt interest received or accrued during the year  |      |     |    |  |  |  |  |
|          | Section 501(c)(29) qualified nonprofit health insurance issuers.   | 13a  |     |    |  |  |  |  |
| а        | Is the organization licensed to issue qualified health plans in more than one state?   | 1 Ja |     |    |  |  |  |  |
| <b>L</b> | Note: See the instructions for additional information the organization must report on Schedule O.  |      |     |    |  |  |  |  |
| D        | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans  |      |     |    |  |  |  |  |
| _        | The significant form of the second se |      |     |    |  |  |  |  |
|          | Enter the amount of reserves on hand   | 14a  |     | Х  |  |  |  |  |
|          | If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule</i> O · · · · ·   | 14b  |     |    |  |  |  |  |
| 15       | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or  |      |     |    |  |  |  |  |
| 1 3      | excess parachute payment(s) during the year?   | 15   |     | Х  |  |  |  |  |
|          | If "Yes," see the instructions and file Form 4720, Schedule N.   | .,   |     |    |  |  |  |  |
| 16       | Is the organization an educational institution subject to the section 4968 excise tax on net investment income?  | 16   |     | Х  |  |  |  |  |
|          | If "Yes," complete Form 4720, Schedule O.  |      |     |    |  |  |  |  |
| 17       | Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any   |      |     |    |  |  |  |  |
|          | activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?  | 17   |     |    |  |  |  |  |
|          | If "Yes " complete Form 6069   |      |     |    |  |  |  |  |

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58-1260812 Page **6** 

Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

| Sect  | ion A. Governing Body and Management  |          |        |        |  |  |  |  |
|---|---|----------|--------|--------|--|--|--|--|
|   |   |          | Yes    | No     |  |  |  |  |
| 1a  | Enter the number of voting members of the governing body at the end of the tax year   |          |        |        |  |  |  |  |
|   | If there are material differences in voting rights among members of the governing body, or  |          |        |        |  |  |  |  |
|   | if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.  |          |        |        |  |  |  |  |
| b   | Enter the number of voting members included on line 1a, above, who are independent 1b 8   |          |        |        |  |  |  |  |
| 2   | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with  |          |        |        |  |  |  |  |
|   | any other officer, director, trustee, or key employee?  | 2        |        | X      |  |  |  |  |
| 3   | Did the organization delegate control over management duties customarily performed by or under the direct   |          |        |        |  |  |  |  |
|   | supervision of officers, directors, trustees, or key employees to a management company or other person?   | 3        |        | X      |  |  |  |  |
| 4   | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?  | 4        |        | X      |  |  |  |  |
| 5   | Did the organization become aware during the year of a significant diversion of the organization's assets?  | 5        |        | X      |  |  |  |  |
| 6   | Did the organization have members or stockholders?  | 6        |        | _X     |  |  |  |  |
| 7a  | Did the organization have members, stockholders, or other persons who had the power to elect or appoint   | _        |        |        |  |  |  |  |
|   | one or more members of the governing body?  | 7a       |        | X      |  |  |  |  |
| b   | Are any governance decisions of the organization reserved to (or subject to approval by) members,   | l        |        |        |  |  |  |  |
|   | stockholders, or persons other than the governing body?   | 7b       |        | X      |  |  |  |  |
| 8   | Did the organization contemporaneously document the meetings held or written actions undertaken during  |          |        |        |  |  |  |  |
|   | the year by the following:  | 0-       | 37     |        |  |  |  |  |
| a   | The governing body?   | 8a<br>8b | X      |        |  |  |  |  |
| b   | Each committee with authority to act on behalf of the governing body?   | 00       |        |        |  |  |  |  |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If</i> "Yes," provide the names and addresses on Schedule O | 9        |        | Х      |  |  |  |  |
| Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code |   |          |        |        |  |  |  |  |
|   |   |          | Yes    | No     |  |  |  |  |
| 10a   | Did the organization have local chapters, branches, or affiliates?  | 10a      |        | X      |  |  |  |  |
| b   | If "Yes," did the organization have written policies and procedures governing the activities of such chapters,  |          |        |        |  |  |  |  |
| -   | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?   | 10b      |        |        |  |  |  |  |
| 11a   | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?   | 11a      | Х      |        |  |  |  |  |
| b   | Describe on Schedule O the process, if any, used by the organization to review this Form 990.   |          |        |        |  |  |  |  |
| 12a   | Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>  | 12a      | X      |        |  |  |  |  |
| b   | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give  |          |        |        |  |  |  |  |
|   | rise to conflicts?  | 12b      | X      |        |  |  |  |  |
| С   | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"   |          |        |        |  |  |  |  |
|   | describe on Schedule O how this was done  | 12c      | X      |        |  |  |  |  |
| 13  | Did the organization have a written whistleblower policy?   | 13       | X      |        |  |  |  |  |
| 14  | Did the organization have a written document retention and destruction policy?  | 14       | X      |        |  |  |  |  |
| 15  | Did the process for determining compensation of the following persons include a review and approval by  |          |        |        |  |  |  |  |
|   | independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?   |          |        |        |  |  |  |  |
| а   | The organization's CEO, Executive Director, or top management official  | 15a      | X      |        |  |  |  |  |
| b   | Other officers or key employees of the organization   | 15b      | X      |        |  |  |  |  |
|   | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.  |          |        |        |  |  |  |  |
| 16a   | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement  | 16a      |        | Х      |  |  |  |  |
| L   | with a taxable entity during the year?  | 104      |        | - 21   |  |  |  |  |
| b   | participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the   |          |        |        |  |  |  |  |
|   | organization's exempt status with respect to such arrangements?   | 16b      |        |        |  |  |  |  |
| Secti   | on C. Disclosure  |          |        |        |  |  |  |  |
| 17  | List the states with which a copy of this Form 990 is required to be filed ▶ SEE SCHEDULE O   |          |        |        |  |  |  |  |
| 18  | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-   | (sec     | tion 5 | 01(c)  |  |  |  |  |
|   | (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  | -        |        | . ,    |  |  |  |  |
|   | X   Own website   X   Another's website   X   Upon request   Other (explain on Schedule 0)  |          |        |        |  |  |  |  |
| 19  | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of  | f inter  | est p  | olicy, |  |  |  |  |
|   | and financial statements available to the public during the tax year.   |          |        |        |  |  |  |  |
| 20  | State the name, address, and telephone number of the person who possesses the organization's books and record   | s 🕨      |        |        |  |  |  |  |
|   | WAYNE EVERBACH 8351 E WALKER SPRINGS LANE, SUITE 403 KNOXVILLE, TN 37902-3  |          |        |        |  |  |  |  |

800-722-1976

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Form **990** (2021)

#### Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, Part VII **Independent Contractors**

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.s
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A)<br>Name and title    | (B) Average hours per week (list any hours for related organizations below dotted line) | box,<br>office<br>or direct | Position (do not check more than one box, unless person is both an officer and a director/trustee)  Former  Former  Former  Former  Former  Former  Former  Former  Former |   | (D)  Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC) | (E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC) | (F) Estimated amount of other compensation from the organization and related organizations |      |         |
|--------------------------|---|-----------------------------|--|---|---|---|--|------|---------|
|                          |   |                             |  |   | ğ.  |   |  |      |         |
| (1) CHUCK BENTLEY        | 50.00   |                             |  |   |   |   |  |      |         |
| CEO                      | NONE  | Х                           |  | Х |   |   | 152,747.   | NONE | 68,205. |
| (2) HANDRE DEJONGH       | 50.00   |                             |  |   |   |   |  |      |         |
| VP - PSHIPS & GLOBAL DEV | NONE  |                             |  | Х |   |   | 88,772.  | NONE | 44,007. |
| (3) SHEILA THOMPSON      | 50.00   |                             |  |   |   |   |  |      |         |
| VP OF DONOR RELATIONS    | NONE  |                             |  | Х |   |   | 108,412.   | NONE | 19,938. |
| (4) TRACEY FRIES         | 50.00   |                             |  |   |   |   |  |      |         |
| C00                      | NONE  |                             |  | Х |   |   | 85,350.  | NONE | 15,689. |
| (5) WAYNE EVERBACH       | 50.00   |                             |  |   |   |   |  |      |         |
| CFO                      | NONE  |                             |  | Χ |   |   | 87,750.  | NONE | 5,955.  |
| (6) PHIL CLEMENS         | 1.00  |                             |  |   |   |   |  |      |         |
| BOARD CHAIR              | NONE  | X                           |  |   |   |   | NONE   | NONE | NONE    |
| (7) STUART NORDBERG      | 1.00  |                             |  |   |   |   |  |      |         |
| TREASURER/SECRETARY      | NONE  | X                           |  |   |   |   | NONE   | NONE | NONE    |
| (8) CHARLES RAYMOND      | 1.00  |                             |  |   |   |   |  |      |         |
| DIRECTOR                 | NONE  | X                           |  |   |   |   | NONE   | NONE | NONE    |
| (9) STEVE WHALEY         | 1.00  |                             |  |   |   |   |  |      |         |
| DIRECTOR                 | NONE  | X                           |  |   |   |   | NONE   | NONE | NONE    |
| (10) JEFF HOLLER         | 1.00  |                             |  |   |   |   |  |      |         |
| DIRECTOR                 | NONE  | X                           |  |   |   |   | NONE   | NONE | NONE    |
| (11) JOE PANTER          | 1.00  |                             |  |   |   |   |  |      |         |
| VICE CHAIR               | NONE  | X                           |  |   |   |   | NONE   | NONE | NONE    |
| (12) RUTH MORALES        | 1.00  |                             |  |   |   |   |  |      |         |
| DIRECTOR                 | NONE  | X                           |  |   |   |   | NONE   | NONE | NONE    |
| (13) LUKE ROUSH          | 1.00  |                             |  |   |   |   |  |      |         |
| DIRECTOR                 | NONE  | X                           |  |   |   |   | NONE   | NONE | NONE    |
| <u>(14)</u>              |   |                             |  |   |   |   |  |      |         |
|                          |   |                             |  |   |   |   |  |      |         |

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|-----------------|---------------|
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| Part VII Section A. Officers, Directors, Tr  | ustees, Ke   | y En   | plo                   | yee       | es, a            | and F                        | ligl         | hest Compensat                                    | ed Employees (c  | ontinue          | ed)  | -9      |
|--|--|--|-----------------------|-----------|------------------|------------------------------|--------------|---|--|------------------|--|---------|
| (A)<br>Name and title  | (B) Average hours per week (list any hours for related organizations | erage Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |           |                  |                              |              | (D) Reportable compensation from the organization | (E) Reportable compensation from related organizations (W-2/1099-MISC) | am<br>com<br>fre | (F)<br>stimated<br>nount of<br>other<br>pensation<br>om the<br>anization | on      |
|  | below dotted<br>line)  | Individual trustee or director   | Institutional trustee | er        | Key employee     | Highest compensated employee | er           | (W-2/1099-MISC)                                   |  | and              | d related<br>anization   | t       |
|  |  |  |                       |           |                  |                              |              |   |  |                  |  |         |
|  |  |  |                       |           |                  |                              |              |   |  |                  |  |         |
|  |  |  |                       |           |                  |                              |              |   |  |                  |  |         |
|  |  |  |                       |           |                  |                              |              |   |  |                  |  |         |
|  |  |  |                       |           |                  |                              |              |   |  |                  |  |         |
|  |  |  |                       |           |                  |                              |              |   |  |                  |  |         |
|  |  |  |                       |           |                  |                              |              |   |  |                  |  |         |
|  |  |  |                       |           |                  |                              |              |   |  |                  |  |         |
|  |  |  |                       |           |                  |                              |              |   |  |                  |  |         |
|  |  |  |                       |           |                  |                              |              |   |  |                  |  |         |
|  |  |  |                       |           |                  |                              |              |   |  |                  |  |         |
| 1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)             | -  |  |                       |           |                  |                              | <b>*</b> * * | 523,031.<br>NONE<br>523,031.                      | NONE<br>NONE<br>NONE   |                  | 153, <sup>*</sup><br>1<br>153, <sup>*</sup>                              | NONE    |
| Total number of individuals (including but not reportable compensation from the organization)          | limited to t   |  |                       |           |                  | e) who<br>2                  | re           |   | \$100,000 of   |                  |  |         |
| 3 Did the organization list any former office employee on line 1a? If "Yes," complete Scheoo           |  |  |                       |           |                  |                              |              |   |  | 3                | Yes  | No<br>X |
| For any individual listed on line 1a, is the organization and related organizations grindividual       | sum of represented   | oortab<br>\$15   | le c                  | om<br>00? | pen<br><i>If</i> | satior<br><i>"Ye</i> s       | n aı<br>;,"  | nd other compens                                  | sation from the<br>le J for such                                       | 4                | Х  |         |
| 5 Did any person listed on line 1a receive or for services rendered to the organization? <i>If "</i> Y | accrue co  | mpen   | satio                 | on f      | rom              | any                          | un           | related organization                              | on or individual   | 5                | Λ  | X       |
| Section B. Independent Contractors   |  |  | .044                  | 0         |                  | 34011                        | ,,,,,,       |   |  |                  |  |         |

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) SEE SCHEDULE O Name and business address | (B) Description of services | <b>(C)</b><br>Compensation |
|--|-----------------------------|----------------------------|
|  |                             |                            |
|  |                             |                            |
|  |                             |                            |
|  |                             |                            |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

### Part VIII Statement of Revenue

|  |      | Check if Schedule O contains a respon           | se or note to an |                             |  |                                       |  |
|--|------|---|------------------|-----------------------------|--|---------------------------------------|--|
|  |      |   |                  | <b>(A)</b><br>Total revenue | (B) Related or exempt function revenue | <b>(C)</b> Unrelated business revenue | (D) Revenue excluded from tax under sections 512-514 |
| ts   | 1a   | Federated campaigns 1a                          |                  |                             |  |                                       |  |
| ran  | b    | Membership dues                                 |                  |                             |  |                                       |  |
| Ğ,E  | С    | Fundraising events 1c                           |                  |                             |  |                                       |  |
| ifts<br>Ir A   | d    | Related organizations 1d                        |                  |                             |  |                                       |  |
| nis<br>Gil   | е    | Government grants (contributions) 1e            |                  |                             |  |                                       |  |
| Sin  | f    | All other contributions, gifts, grants,         |                  |                             |  |                                       |  |
| er   |      | and similar amounts not included above . 1f     | 5,149,147.       |                             |  |                                       |  |
| 호  | g    | Noncash contributions included in               |                  |                             |  |                                       |  |
| Contributions, Gifts, Grants and Other Similar Amounts |      | lines 1a-1f 1g                                  | 26,836.          |                             |  |                                       |  |
| g E  | h    | Total. Add lines 1a-1f                          |                  | 5,149,147.                  |  |                                       |  |
|  |      |   | Business Code    |                             |  |                                       |  |
| ဗ္ပ  | 2a   | PROGRAM FEES                                    | 900099           | 327,903.                    | 327,903.                               |                                       |  |
| e <u>Z</u> i   | b    |   |                  |                             |  |                                       |  |
| Program Service<br>Revenue                             | C    |   |                  |                             |  |                                       |  |
| am   | d    |   |                  |                             |  |                                       |  |
| Pg   | e    |   |                  |                             |  |                                       |  |
| Pr   | f    | All other program service revenue               |                  |                             |  |                                       |  |
|  | g    | Total. Add lines 2a-2f                          |                  | 327,903.                    |  |                                       |  |
|  | 3    | Investment income (including dividends,         |                  |                             |  |                                       |  |
|  | •    | other similar amounts)                          |                  | 42,893.                     |  |                                       | 42,893.  |
|  | 4    | Income from investment of tax-exempt bond       |                  | NONE                        |  |                                       |  |
|  | 5    | Royalties                                       |                  | 89,316.                     |  |                                       | 89,316.  |
|  |      | (i) Real  | (ii) Personal    |                             |  |                                       |  |
|  | 6a   | Gross rents 6a                                  |                  |                             |  |                                       |  |
|  | b    | Less: rental expenses 6b                        |                  |                             |  |                                       |  |
|  | C    | Rental income or (loss) 6c NONE                 | NONE             |                             |  |                                       |  |
|  | d    | Net rental income or (loss)                     |                  | NONE                        |  |                                       |  |
|  | 7a   | Gross amount from (i) Securities                | (ii) Other       | 1,01,2                      |  |                                       |  |
|  | l la | sales of assets                                 | (, 64.161        |                             |  |                                       |  |
|  |      |   |                  |                             |  |                                       |  |
| a)   | h    | •   |                  |                             |  |                                       |  |
| evenue   | b    | Less: cost or other basis and sales expenses 7b |                  |                             |  |                                       |  |
| , ve   |      |   |                  |                             |  |                                       |  |
| ₩.   | ١.   | · /   |                  | NONE                        |  |                                       |  |
| Other  | a    | Net gain or (loss)                              |                  | NONE                        |  |                                       |  |
| ᅙ  | 8a   | Gross income from fundraising                   |                  |                             |  |                                       |  |
|  |      | events (not including \$                        |                  |                             |  |                                       |  |
|  |      | of contributions reported on line               | NONE             |                             |  |                                       |  |
|  |      | 1c). See Part IV, line 18                       | NONE             |                             |  |                                       |  |
|  | b    | Less: direct expenses                           |                  | NONE                        |  |                                       |  |
|  | C    | ` '   |                  | NONE                        |  |                                       |  |
|  | 9a   | Gross income from gaming                        | NONE             |                             |  |                                       |  |
|  |      | activities. See Part IV, line 19 9a             | NONE             |                             |  |                                       |  |
|  |      | Less: direct expenses                           |                  | NONE                        |  |                                       |  |
|  | C    | Net income or (loss) from gaming activities.    | •                | NONE                        |  |                                       |  |
|  | 10a  | Gross sales of inventory, less                  | 698,267.         |                             |  |                                       |  |
|  |      | returns and allowances                          | 346,252.         |                             |  |                                       |  |
|  |      | Less: cost of goods sold                        |                  | 252 015                     | 252 015                                |                                       |  |
|  | С    | recently in (1035) Holli sales of livelitory    |                  | 352,015.                    | 352,015.                               |                                       |  |
| snc  |      | MICCELL ANEOLIC DEVENTE                         | Business Code    | 116 060                     | 116.060                                |                                       |  |
| nec  | 11a  | MISCELLANEOUS REVENUE                           | 900099           | 116,260.                    | 116,260.                               |                                       |  |
| Miscellaneous<br>Revenue                               | b    | -   |                  |                             |  |                                       |  |
| Sce  | C .  | All II  |                  |                             |  |                                       |  |
| Ĕ  | d    | All other revenue                               |                  |                             |  |                                       |  |
|  |      | Total. Add lines 11a-11d                        |                  | 116,260.                    |  |                                       |  |
|  | 12   | Total revenue. See instructions                 |                  | 6,077,534.                  | 796,178.                               |                                       | 132,209.   |

58-1260812

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| Sec | Charle if Schoolule O contains a room  | •                     |                              |                                 |                                |
|-----|--|-----------------------|------------------------------|---------------------------------|--------------------------------|
| _   | Check if Schedule O contains a resp  |                       |                              | (C)                             |                                |
|     | not include amounts reported on lines 6b, 7b,<br>9b, and 10b of Part VIII.   | (A)<br>Total expenses | (B) Program service expenses | Management and general expenses | (D)<br>Fundraising<br>expenses |
| 1   | Grants and other assistance to domestic organizations  |                       |                              |                                 |                                |
|     | and domestic governments. See Part IV, line 21   | NONE                  |                              |                                 |                                |
| 2   | Grants and other assistance to domestic  |                       |                              |                                 |                                |
|     | individuals. See Part IV, line 22  | NONE                  |                              |                                 |                                |
| 3   | Grants and other assistance to foreign   |                       |                              |                                 |                                |
|     | organizations, foreign governments, and  |                       |                              |                                 |                                |
|     | foreign individuals. See Part IV, lines 15 and 16  | 414,787.              | 414,787.                     |                                 |                                |
|     | Benefits paid to or for members  | NONE                  |                              |                                 |                                |
| 5   | Compensation of current officers, directors,   |                       | 200 445                      |                                 |                                |
|     | trustees, and key employees  | 614,963.              | 238,667.                     | 313,754.                        | 62,542.                        |
| 6   | Compensation not included above to disqualified  |                       |                              |                                 |                                |
|     | persons (as defined under section 4958(f)(1)) and  |                       |                              |                                 |                                |
|     | persons described in section 4958(c)(3)(B)   | NONE                  |                              |                                 |                                |
|     | Other salaries and wages   | 1,157,300.            | 449,148.                     | 590,455.                        | 117,697.                       |
| 8   | Pension plan accruals and contributions (include   | 54,939.               | 21,322.                      | 28,030.                         | 5,587.                         |
|     | section 401(k) and 403(b) employer contributions)  | 07.010                | 27 (52                       | 40, 400                         | 0.067                          |
| 9   | Other employee benefits  | 97,019.               | 37,653.                      | 49,499.                         | 9,867.                         |
| 10  | Payroll taxes  | 109,991.              | 42,687.                      | 56,118.                         | 11,186.                        |
| 11  | Fees for services (nonemployees):  | 205 422               | 225 277                      | 17 711                          | E0 22E                         |
|     | Management   | 295,423.              | 225,377.                     | 17,711.                         | 52,335.                        |
|     | Legal  | 12,356.               |                              | 12,356.                         |                                |
|     | Accounting   | 51,500.               |                              | 51,500.                         |                                |
|     | Lobbying   | NONE                  |                              |                                 | <u> </u>                       |
|     | Professional fundraising services. See Part IV, line 17.   | 60,077.               |                              |                                 | 60,077.                        |
|     | Investment management fees   | NONE                  |                              |                                 |                                |
| g   | Other. (If line 11g amount exceeds 10% of line 25, column  | NONE                  |                              |                                 |                                |
| 40  | (A), amount, list line 11g expenses on Schedule O.)  | 101,257.              | 100,768.                     |                                 | 489.                           |
| 13  | Advertising and promotion  | 6,868.                | 3,389.                       | 3,438.                          | 41.                            |
| 14  | Information technology   | 322,711.              | 63,485.                      | 196,321.                        | 62,905.                        |
| 15  | Royalties.   | NONE                  | 03,103.                      | 150,521.                        | 02,703.                        |
| 16  | Occupancy  | 111,842.              | 38,583.                      | 60,724.                         | 12,535.                        |
| 17  | Travel   | 33,444.               | 23,550.                      | 7,156.                          | 2,738.                         |
| 18  |  | 33,111.               | 2373301                      | 7,130.                          | 27730.                         |
|     | for any federal, state, or local public officials  | NONE                  |                              |                                 |                                |
| 19  | Conferences, conventions, and meetings   | 391,480.              | 344,799.                     | 7,809.                          | 38,872.                        |
| 20  | Interest   | NONE                  | 0.1.2, 1.0.0.1               | .,,,,,,                         |                                |
| 21  | Payments to affiliates   | NONE                  |                              |                                 |                                |
| 22  | Depreciation, depletion, and amortization  | 100,093.              | 88,596.                      | 10,328.                         | 1,169.                         |
| 23  | Insurance  | 69,254.               | , , , , , , , ,              | 69,254.                         | ,                              |
| 24  | Other expenses. Itemize expenses not covered   |                       |                              | ,                               |                                |
|     | above. (List miscellaneous expenses on line 24e. If  |                       |                              |                                 |                                |
|     | line 24e amount exceeds 10% of line 25, column   |                       |                              |                                 |                                |
|     | (A), amount, list line 24e expenses on Schedule O.)  |                       |                              |                                 |                                |
| а   | POSTAGE & PRINTING   | 226,041.              | 1,422.                       | 1,422.                          | 223,197.                       |
| b   | LICENSING  | 132,071.              | 132,071.                     |                                 |                                |
| С   | MISCELLANEOUS  | 103,511.              | 19,010.                      | 78,276.                         | 6,225.                         |
| d   | BROADCASTING   | 79,051.               | 79,051.                      |                                 |                                |
| е   | All other expenses   | 82,498.               | 64,573.                      | 2,005.                          | 15,920.                        |
| _   | Total functional expenses. Add lines 1 through 24e   | 4,628,476.            | 2,388,938.                   | 1,556,156.                      | 683,382.                       |
| 26  | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and |                       |                              |                                 |                                |
|     | fundraising solicitation. Check here   if following SOP 98-2 (ASC 958-720)   |                       |                              |                                 |                                |

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### Part X Balance Sheet

|                             |    | Check if Schedule O contains a response or note to any line in this Pa           | art X                           |          | х х                       |
|-----------------------------|----|--|---------------------------------|----------|---------------------------|
|                             |    |  | <b>(A)</b><br>Beginning of year |          | <b>(B)</b><br>End of year |
|                             | 1  | Cash - non-interest-bearing  | 156,614.                        | 1        | 362,516.                  |
|                             | 2  | Savings and temporary cash investments   | 2,728,543.                      | 2        | 3,643,615.                |
|                             | 3  | Pledges and grants receivable, net   | NONE                            | 3        | NONE                      |
|                             | 4  | Accounts receivable, net   | 18,650.                         | 4        | 17,761.                   |
|                             | 5  | Loans and other receivables from any current or former officer, director,        |                                 |          |                           |
|                             |    | trustee, key employee, creator or founder, substantial contributor, or 35%       |                                 |          |                           |
|                             |    | controlled entity or family member of any of these persons                       | NONE                            | 5        | NONE                      |
|                             | 6  | Loans and other receivables from other disqualified persons (as defined          |                                 |          |                           |
|                             |    | under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)        | NONE                            | 6        | NONE                      |
| ts                          | 7  | Notes and loans receivable, net  | NONE                            | 7        | NONE                      |
| Assets                      | 8  | Inventories for sale or use  | 56,037.                         | 8        | 62,647.                   |
| Ą                           | 9  | Prepaid expenses and deferred charges SEE SCHEDULE .Q                            | 121,497.                        | 9        | 135,597.                  |
|                             | _  | Land, buildings, and equipment: cost or other                                    | , -                             |          | , , , , , ,               |
|                             |    | basis. Complete Part VI of Schedule D 10a 142,039.                               |                                 |          |                           |
|                             | b  | Less: accumulated depreciation   | 45,578.                         | 10c      | 32,072.                   |
|                             | 11 | Investments - publicly traded securities SEE SCHEDULE .Q                         | 1,120,938.                      | 11       | 1,710,618.                |
|                             | 12 | Investments - other securities. See Part IV, line 11                             | NONE                            |          | NONE                      |
|                             | 13 | Investments - program-related. See Part IV, line 11.                             | NONE                            |          | NONE                      |
|                             | 14 | Intangible assets  | NONE                            |          | NONE                      |
|                             | 15 | Other assets. See Part IV, line 11   | 1,040,485.                      | 15       | 983,176.                  |
|                             | 16 | Total assets. Add lines 1 through 15 (must equal line 33)                        | 5,288,342.                      | 16       | 6,948,002.                |
| _                           | 17 | Accounts payable and accrued expenses  | 683,376.                        | 17       | 915,141.                  |
|                             | 18 | Grants payable   | NONE                            |          | NONE                      |
|                             | 19 | Deferred revenue   | NONE                            |          | NONE                      |
|                             | 20 | Tax-exempt bond liabilities  | NONE                            |          | NONE                      |
|                             | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D            | NONE                            |          | NONE                      |
| 'n                          | 22 | Loans and other payables to any current or former officer, director,             | NONE                            | <u> </u> | NONE                      |
| Liabilities                 |    | trustee, key employee, creator or founder, substantial contributor, or 35%       |                                 |          |                           |
| ij                          |    | controlled entity or family member of any of these persons                       | NONE                            | 22       | NONE                      |
| E:                          | 23 | Secured mortgages and notes payable to unrelated third parties                   | NONE                            |          | NONE                      |
|                             | 24 | Unsecured notes and loans payable to unrelated third parties                     | NONE                            |          | NONE                      |
|                             | 25 | Other liabilities (including federal income tax, payables to related third       | NONE                            | 24       | NONE                      |
|                             | 23 | parties, and other liabilities not included on lines 17-24). Complete Part X     |                                 |          |                           |
|                             |    | of Schedule D  | 792,563.                        | 25       | 815,393.                  |
|                             | 26 | Total liabilities. Add lines 17 through 25                                       | 1,475,939.                      |          | 1,730,534.                |
|                             | 20 | Organizations that follow FASB ASC 958, check here ► X                           | 1,710,339.                      | 26       | 1,/30,534.                |
| ces                         |    | and complete lines 27, 28, 32, and 33.   |                                 |          |                           |
| <u>a</u>                    | 27 | Net assets without donor restrictions  | 3,505,898.                      | 27       | 4,618,644.                |
| Bal                         | 28 | Net assets with donor restrictions.  |                                 | 28       |                           |
| Б                           | 20 | Organizations that do not follow FASB ASC 958, check here ▶                      | 306,505.                        | 20       | 598,824.                  |
| T.                          |    | and complete lines 29 through 33.  |                                 |          |                           |
| Net Assets or Fund Balances | 29 | Capital stock or trust principal, or current funds                               |                                 | 29       |                           |
| ets                         | 30 | Paid-in or capital surplus, or land, building, or equipment fund                 |                                 | 30       |                           |
| SS                          | 31 | Retained earnings, endowment, accumulated income, or other funds                 |                                 | 31       |                           |
| Ϋ́                          | 32 | Total net assets or fund balances  | 3,812,403.                      | 32       | 5,217,468.                |
| Š                           | 33 | Total liabilities and net assets/fund balances                                   | 5,288,342.                      | 33       | 6,948,002.                |
|                             |    | Total maximuo and not according balances, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, | J, 200, 342.                    | 55       | Form <b>990</b> (2021)    |

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| Part | XI Reconciliation of Net Assets  |             |     |     |              |
|------|--|-------------|-----|-----|--------------|
|      | Check if Schedule O contains a response or note to any line in this Part XI  | <del></del> |     |     |              |
| 1    | Total revenue (must equal Part VIII, column (A), line 12)  | 1           | 6,0 | 77, | <u>534</u> . |
| 2    | Total expenses (must equal Part IX, column (A), line 25)   | 2           | 4,6 | 28, | <u>476</u> . |
| 3    | Revenue less expenses. Subtract line 2 from line 1   | 3           | 1,4 | 49, | <u>058</u> . |
| 4    | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))  | 4           |     |     | <u>403</u> . |
| 5    | Net unrealized gains (losses) on investments   | 5           |     | 43, | <u>993</u> . |
| 6    | Donated services and use of facilities   | 6           |     |     |              |
| 7    | Investment expenses  | 7           |     |     |              |
| 8    | Prior period adjustments   | 8           |     |     |              |
| 9    | Other changes in net assets or fund balances (explain on Schedule O)   | 9           |     |     |              |
| 10   | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line   |             |     |     |              |
|      |  | 10          | 5,2 | 17, | <u>468</u> . |
| Part |  |             |     |     |              |
|      | Check if Schedule O contains a response or note to any line in this Part XII   |             |     |     | X            |
|      |  |             |     | Yes | No           |
| 1    | Accounting method used to prepare the Form 990: Cash X Accrual Other   |             |     |     |              |
|      | If the organization changed its method of accounting from a prior year or checked "Other," exp   | lain on     |     |     |              |
|      | Schedule O.  |             | _   |     |              |
| 2a   | Were the organization's financial statements compiled or reviewed by an independent accountant?  |             | 2a  |     | _X           |
|      | If "Yes," check a box below to indicate whether the financial statements for the year were comp  | oiled or    |     |     |              |
|      | reviewed on a separate basis, consolidated basis, or both:   |             |     |     |              |
|      | Separate basis Consolidated basis Both consolidated and separate basis   |             | 01  | 3.7 |              |
| b    | Were the organization's financial statements audited by an independent accountant?   |             | 2b  | X   |              |
|      | If "Yes," check a box below to indicate whether the financial statements for the year were audite  | ed on a     |     |     |              |
|      | separate basis, consolidated basis, or both:   |             |     |     |              |
|      | X Separate basis Consolidated basis Both consolidated and separate basis   |             |     |     |              |
| С    | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over   | -           |     | 3.7 |              |
|      | the audit, review, or compilation of its financial statements and selection of an independent accountant   |             | 2c  | X   |              |
|      | If the organization changed either its oversight process or selection process during the tax year, exp   | olain on    |     |     |              |
|      | Schedule O.  |             |     |     |              |
| 3 a  | As a result of a federal award, was the organization required to undergo an audit or audits as set fort  | h in the    | 2.  |     | v            |
|      | Single Audit Act and OMB Circular A-133?   |             | 3a  |     | _X_          |
| b    | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits are audited as a subject to the control of the contr |             | 26  |     |              |
|      | required audit or audits, explain why on Schedule O and describe any steps taken to undergo such aud   | มเร         | 3b  |     |              |

### SCHEDULE A (Form 990)

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number

| CRO      | NWC   | FINANCIAL MINISTRI  | ES INC.   |  |                                      |                                   | 58-1   | 260812                            |
|----------|-------|---|---|--|--------------------------------------|-----------------------------------|--|-----------------------------------|
| Pa       | rt I  | Reason for Public Cha   | rity Status. (All   | organizations must   | comple                               | te this p                         | art.) See instruction  | S.                                |
| The      | orga  | anization is not a private fou  | ndation because it  | is: (For lines 1 through   | gh 12, ch                            | eck only                          | one box.)  |                                   |
| 1        |       | A church, convention of chu   | urches, or associa  | tion of churches desc  | ribed in <b>s</b>                    | ection 1                          | 70(b)(1)(A)(i).  |                                   |
| 2        |       | A school described in <b>secti</b>  | on 170(b)(1)(A)(ii)   | . (Attach Schedule E   | (Form 99                             | 90).)                             |  |                                   |
| 3        |       | A hospital or a cooperative   | hospital service o  | rganization described  | in <b>sectio</b>                     | n 170(b)                          | (1)(A)(iii).   |                                   |
| 4        |       | A medical research organiz  | zation operated in  | conjunction with a ho  | spital de                            | scribed ir                        | n section 170(b)(1)(A)   | )(iii). Enter the                 |
|          | _     | hospital's name, city, and state:   |   |  |                                      |                                   |  |                                   |
| 5        |       | An organization operated to   |   | a college or universi  | y owne                               | d or ope                          | rated by a governme  | ental unit described in           |
|          |       | section 170(b)(1)(A)(iv). (C  |   |  |                                      |                                   |  |                                   |
| 6        |       | A federal, state, or local go   | •   |  |                                      | •                                 | , , , , , , ,  |                                   |
| 7        | X     | An organization that norma  | -   |  | ipport fr                            | om a go                           | vernmental unit or fr  | om the general public             |
|          | _     | described in section 170(b)   |   |  |                                      |                                   |  |                                   |
| 8        | Щ     | A community trust describe  | -   |  | -                                    |                                   |  |                                   |
| 9        |       | An agricultural research org  | =   |  |                                      | -                                 | =  |                                   |
|          |       | or university or a non-land-  | grant college of ag   | griculture (see instruct   | ions). E                             | nter the i                        | name, city, and state o  | of the college or                 |
|          |       | university:   |   |  |                                      | •                                 |  |                                   |
| 10<br>11 |       | An organization that normal receipts from activities relassing support from gross investmacquired by the organization organization organization organized as  | ted to its exempt f<br>nent income and u<br>n after June 30, 19 | unctions, subject to c<br>nrelated business tax<br>975. See <b>section 509</b> | ertain ex<br>able inco<br>(a)(2). (0 | ceptions<br>ome (les:<br>Complete | s; and (2) no more that<br>s section 511 tax) from<br>Part III.) | n 331/3 % of its                  |
| 12       |       | An organization organized a   | •   | •  | -                                    |                                   |  | rry out the nurnoses of           |
| 12       |       | one or more publicly suppor   | -   | =  | -                                    |                                   |  |                                   |
|          |       | the box on lines 12a through  | -   |  |                                      |                                   |  |                                   |
| а        |       | Type I. A supporting orga   |   |  |                                      |                                   | •  | =                                 |
| а        |       | the supported organization  | •   | •  | •                                    |                                   | • , ,  |                                   |
|          |       | _ supporting organization.  | ` ' '   | •  |                                      | ajointy of                        | the directors of tracte  | 700 01 1110                       |
| b        |       | Type II. A supporting org   | -   |  |                                      | with its                          | supported organizati   | on(s), by having                  |
| -        |       | control or management of  | •   |  |                                      |                                   |  |                                   |
|          |       | _ organization(s). <b>You must</b>  |   |  |                                      | •                                 |  | 0 11                              |
| С        |       | Type III functionally integ   | -   |  | ated in c                            | onnectio                          | n with, and functiona  | lly integrated with,              |
|          |       | _ its supported organization  |   |  |                                      |                                   |  |                                   |
| d        |       | Type III non-functionally   |   | •  |                                      |                                   |  | ted organization(s)               |
|          |       | that is not functionally inte   | egrated. The orgar  | nization generally mus   | st satisfy                           | a distrib                         | ution requirement an   | d an attentiveness                |
|          | _     | _ requirement (see instruct   | ions). <b>You must co</b>                                       | omplete Part IV, Sect  | ions A a                             | nd D, an                          | d Part V.  |                                   |
| е        |       | $oldsymbol{ol}}}}}}}}}} $ | nization received   | a written determinatio   | n from t                             | he IRS th                         | nat it is a Type I, Type   | II, Type III                      |
|          |       | functionally integrated, or   | Type III non-funct  | ionally integrated sup   | porting o                            | organizat                         | ion.   |                                   |
| f        |       | ter the number of supported   | -   |  |                                      |                                   |  |                                   |
| g        |       | ovide the following information   |   | • ,  |                                      |                                   |  | 1                                 |
|          | (i) N | ame of supported organization   | (ii) EIN  | (iii) Type of organization (described on lines 1-10                            |                                      | organization<br>ur governing      | (v) Amount of monetary<br>support (see                           | (vi) Amount of other support (see |
|          |       |   |   | above (see instructions))  | ,                                    | ment?                             | instructions)  | instructions)                     |
|          |       |   |   |  | Yes                                  | No                                |  |                                   |
| (A)      |       |   |   |  |                                      |                                   |  |                                   |
| (B)      |       |   |   |  |                                      |                                   |  |                                   |
| (C)      |       |   |   |  |                                      |                                   |  |                                   |
| (D)      |       |   |   |  |                                      |                                   |  |                                   |
| (E)      |       |   |   |  |                                      |                                   |  |                                   |
| Tota     | <br>1 |   |   |  |                                      |                                   |  |                                   |

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Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec    | tion A. Public Support   |                       |                       |                       |                       |                        |             |
|--------|--|-----------------------|-----------------------|-----------------------|-----------------------|------------------------|-------------|
| Cale   | ndar year (or fiscal year beginning in)  | <b>(a)</b> 2017       | <b>(b)</b> 2018       | <b>(c)</b> 2019       | (d) 2020              | <b>(e)</b> 2021        | (f) Total   |
| 1      | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")   | 3,514,143.            | 3,512,588.            | 3,366,949.            | 3,774,541.            | 5,149,147.             | 19,317,368. |
| 2      | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf  |                       |                       |                       |                       |                        | NONE        |
| 3      | The value of services or facilities furnished by a governmental unit to the organization without charge  |                       |                       |                       |                       |                        | NONE        |
| 4      | Total. Add lines 1 through 3   | 3,514,143.            | 3,512,588.            | 3,366,949.            | 3,774,541.            | 5,149,147.             | 19,317,368. |
| 5      | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount |                       |                       |                       |                       |                        |             |
|        | shown on line 11, column (f)   |                       |                       |                       |                       |                        | 940,987.    |
| 6      | Public support. Subtract line 5 from line 4  |                       |                       |                       |                       |                        | 18,376,381. |
|        | tion B. Total Support  |                       |                       |                       |                       |                        |             |
| Cale   | ndar year (or fiscal year beginning in)  | (a) 2017              | <b>(b)</b> 2018       | <b>(c)</b> 2019       | (d) 2020              | <b>(e)</b> 2021        | (f) Total   |
| 7<br>8 | Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources                    | 3,514,143.<br>84,503. | 3,512,588.<br>97,149. | 3,366,949.<br>94,449. | 3,774,541.<br>93,083. | 5,149,147.<br>129,510. | 19,317,368. |
| 9      | Net income from unrelated business activities, whether or not the business is regularly carried on   |                       |                       |                       |                       |                        | NONE        |
| 10     | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)  |                       |                       |                       |                       |                        | NONE        |
| 11     | Total support. Add lines 7 through 10  |                       |                       |                       |                       |                        | 19,816,062. |
| 12     | Gross receipts from related activities, etc. (s  | see instructions) .   |                       |                       |                       | 12                     | 5,567,482.  |
| 13     | First 5 years. If the Form 990 is for organization, check this box and stop here   | <del></del>           |                       | , third, fourth,      | or fifth tax yea      | ar as a section        | 501(c)(3)   |
|        | tion C. Computation of Public Sup  |                       |                       |                       |                       |                        |             |
| 14     | Public support percentage for 2021 (li   |                       | -                     |                       |                       | 14                     | 92.73 %     |
| 15     | Public support percentage from 2020  |                       | •                     |                       |                       | 15                     | 94.04 %     |
|        | 331/3% support test - 2021. If the organization q 331/3% support test - 2020. If the organization q  | ualifies as a pub     | licly supported       | organization          |                       |                        | ► X         |
|        | this box and <b>stop here.</b> The organization  |                       |                       |                       |                       |                        |             |
| 17a    | 10%-facts-and-circumstances test - 2   | •                     |                       | •                     |                       |                        |             |
|        | 10% or more, and if the organization   | _                     |                       |                       |                       |                        |             |
|        | Part VI how the organization meets   |                       |                       |                       |                       | -                      |             |
|        | organization   |                       |                       | •                     | •                     |                        |             |
| b      | 10%-facts-and-circumstances test - 2   |                       |                       |                       |                       |                        |             |
|        | 15 is 10% or more, and if the organiz  | _                     |                       |                       |                       |                        |             |
|        | in Part VI how the organization meets  |                       |                       |                       |                       | -                      | •           |
|        | organization   |                       |                       | •                     | •                     |                        |             |
| 18     | Private foundation. If the organization  |                       |                       |                       |                       |                        |             |
|        | instructions   |                       |                       |                       |                       |                        |             |

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### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec       | tion A. Public Support  |               |                 |                 |                 |                 |           |
|-----------|---|---------------|-----------------|-----------------|-----------------|-----------------|-----------|
|           | ndar year (or fiscal year beginning in)   | (a) 2017      | <b>(b)</b> 2018 | (c) 2019        | (d) 2020        | (e) 2021        | (f) Total |
| 1         | Gifts, grants, contributions, and membership fees   |               |                 |                 |                 |                 |           |
|           | received. (Do not include any "unusual grants.")  |               |                 |                 |                 |                 |           |
| 2         | Gross receipts from admissions, merchandise   |               |                 |                 |                 |                 |           |
|           | sold or services performed, or facilities   |               |                 |                 |                 |                 |           |
|           | furnished in any activity that is related to the  |               |                 |                 |                 |                 |           |
|           | organization's tax-exempt purpose   |               |                 |                 |                 |                 |           |
| 3         | Gross receipts from activities that are not an  |               |                 |                 |                 |                 |           |
|           | unrelated trade or business under section 513 .   |               |                 |                 |                 |                 |           |
| 4         | Tax revenues levied for the   |               |                 |                 |                 |                 |           |
|           | organization's benefit and either paid to   |               |                 |                 |                 |                 |           |
|           | or expended on its behalf   |               |                 |                 |                 |                 |           |
| 5         | The value of services or facilities   |               |                 |                 |                 |                 |           |
|           | furnished by a governmental unit to the   |               |                 |                 |                 |                 |           |
|           | organization without charge   |               |                 |                 |                 |                 |           |
| 6         | Total. Add lines 1 through 5  |               |                 |                 |                 |                 |           |
|           | Amounts included on lines 1, 2, and 3   |               |                 |                 |                 |                 |           |
|           | received from disqualified persons  |               |                 |                 |                 |                 |           |
| b         | Amounts included on lines 2 and 3   |               |                 |                 |                 |                 |           |
|           | received from other than disqualified   |               |                 |                 |                 |                 |           |
|           | persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.                                 |               |                 |                 |                 |                 |           |
| r         | Add lines 7a and 7b   |               |                 |                 |                 |                 |           |
| 8         | Public support. (Subtract line 7c from  |               |                 |                 |                 |                 |           |
|           | line 6.)  |               |                 |                 |                 |                 |           |
| Sec       | tion B. Total Support   |               | •               |                 | •               | •               | •         |
|           | ndar year (or fiscal year beginning in)   | (a) 2017      | <b>(b)</b> 2018 | (c) 2019        | (d) 2020        | <b>(e)</b> 2021 | (f) Total |
| 9         | Amounts from line 6   |               |                 |                 |                 |                 |           |
|           | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar |               |                 |                 |                 |                 |           |
| <b>L</b>  | Sources   |               |                 |                 |                 |                 |           |
| D         | Unrelated business taxable income (less   |               |                 |                 |                 |                 |           |
|           | section 511 taxes) from businesses  |               |                 |                 |                 |                 |           |
| _         | acquired after June 30, 1975  |               |                 |                 |                 |                 |           |
|           | Add lines 10a and 10b   |               |                 |                 |                 |                 |           |
| 11        | Net income from unrelated business  |               |                 |                 |                 |                 |           |
|           | activities not included in line 10b, whether  |               |                 |                 |                 |                 |           |
|           | or not the business is regularly carried on.  |               |                 |                 |                 |                 |           |
| 12        | Other income. Do not include gain or  |               |                 |                 |                 |                 |           |
|           | loss from the sale of capital assets  |               |                 |                 |                 |                 |           |
| 42        | (Explain in Part VI.)   |               |                 |                 |                 |                 | +         |
| 13        | Total support. (Add lines 9, 10c, 11,   |               |                 |                 |                 |                 |           |
|           | and 12.)  | 41            | <br>            | u 455 t t t     | 550             |                 | F04/ \/0\ |
| 14        | First 5 years. If the Form 990 is for   | _             |                 |                 |                 |                 |           |
| 800       | organization, check this box and stop here.   |               |                 |                 |                 |                 | 🟲 🔼       |
|           | Public support percentage for 2021 (line 8  |               |                 | mn (f))         |                 | 15              | 0/        |
| 15<br>16  | Public support percentage for 2021 (line 8,   | . ,           | •               |                 |                 | 15              | %         |
| 16<br>Soc | Public support percentage from 2020 Sche  |               |                 |                 |                 | 16              | %         |
|           | tion D. Computation of Investment   |               |                 | 12 polymer (5)  |                 | 47              | 0/        |
| 17        | Investment income percentage for 2021 (lin  |               |                 |                 |                 | 17              | %         |
| 18        | Investment income percentage from 2020 S  |               |                 |                 |                 | 18              | <u>%</u>  |
| 19 a      | 331/3% support tests - 2021. If the or  | -             |                 |                 |                 |                 |           |
|           | 17 is not more than 331/3%, check this  | -             | •               | -               | •               |                 |           |
| b         | 331/3% support tests - 2020. If the orga  |               |                 |                 |                 |                 |           |
|           | line 18 is not more than 331/3 %, check   |               | •               | •               | . ,             |                 |           |
| 20        | Private foundation. If the organization of  | aia not check | a pox on line 1 | 14, 19a, or 19b | , cneck this bo | x and see instr | uctions 🟲 |

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### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, the determine whether the organization had excess business holdings.)

|             |      | Yes | No |
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| Part        | V Supporting Organizations (continued)   |         |       |     |
|-------------|--|---------|-------|-----|
|             |  |         | Yes   | No  |
| 11          | Has the organization accepted a gift or contribution from any of the following persons?  |         |       |     |
| а           | A person who directly or indirectly controls, either alone or together with persons described on lines 11b and   |         |       |     |
| _           | 11c below, the governing body of a supported organization?   | 11a     |       |     |
|             | A family member of a person described on line 11a above?   | 11b     |       |     |
| С           | A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in <b>Part VI.</b>   | 44-     |       |     |
| Socti       | provide detail in Part vi. on B. Type I Supporting Organizations   | 11c     |       |     |
| Jeetin      | 51 B. Type I Supporting Organizations  |         | Yes   | No  |
| 1           | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported         |         |       | 110 |
|             | organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the   |         |       |     |
|             | supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.   | 1       |       |     |
| 2           | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.   | 2       |       |     |
| Section     | on C. Type II Supporting Organizations   |         |       |     |
|             |  |         | Yes   | No  |
| 1           | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).  | 1       |       |     |
| Socti       | on D. All Type III Supporting Organizations  | 1       |       |     |
| Jectin      | Dr. All Type III Supporting Organizations  |         | Yes   | No  |
| 1           | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?   | 1       | 103   | 140 |
| 2           | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).   | 2       |       |     |
| 3           | By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.  | 3       |       |     |
| Section     | on E. Type III Functionally Integrated Supporting Organizations  |         |       |     |
| 1           | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see in  | structi | ons). |     |
| a<br>b<br>c | The organization satisfied the Activities Test. Complete line 2 below.  The organization is the parent of each of its supported organizations. Complete line 3 below.  The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see  |         |       | e)  |
|             |  |         | Yes   |     |
| 2           | Activities Test. Answer lines 2a and 2b below.   |         |       |     |
| а           | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. | 2a      |       |     |
| b           | Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.  | 2b      |       |     |
| 3<br>a      | Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If</i> "Yes" or "No," provide details in <b>Part VI</b> .  | 3a      |       |     |
| b           | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>   | 3b      |       |     |

Schedule A (Form 990) 2021 Page **6** 

| Pa | Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations                 |            |                          |                                |  |  |  |  |  |
|----|--|------------|--------------------------|--------------------------------|--|--|--|--|--|
| 1  | Check here if the organization satisfied the Integral Part Test as a qualifying                | g trust on | Nov. 20, 1970 (expla     | in in <b>Part VI</b> ). See    |  |  |  |  |  |
|    | instructions. All other Type III non-functionally integrated supporting organi                 | zations r  | nust complete Sectio     | ns A through E.                |  |  |  |  |  |
| Se | ection A - Adjusted Net Income   |            | (A) Prior Year           | (B) Current Year<br>(optional) |  |  |  |  |  |
| 1  | Net short-term capital gain  | 1          |                          |                                |  |  |  |  |  |
| 2  | Recoveries of prior-year distributions   | 2          |                          |                                |  |  |  |  |  |
| 3  | Other gross income (see instructions)  | 3          |                          |                                |  |  |  |  |  |
| 4  | Add lines 1 through 3.   | 4          |                          |                                |  |  |  |  |  |
| 5  | Depreciation and depletion   | 5          |                          |                                |  |  |  |  |  |
| 6  | Portion of operating expenses paid or incurred for production or collection                    |            |                          |                                |  |  |  |  |  |
|    | of gross income or for management, conservation, or maintenance of                             |            |                          |                                |  |  |  |  |  |
|    | property held for production of income (see instructions)                                      | 6          |                          |                                |  |  |  |  |  |
| 7  | Other expenses (see instructions)  | 7          |                          |                                |  |  |  |  |  |
| 8  | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)                                   | 8          |                          |                                |  |  |  |  |  |
|    | ection B - Minimum Asset Amount  |            | (A) Prior Year           | (B) Current Year<br>(optional) |  |  |  |  |  |
| 1  | Aggregate fair market value of all non-exempt-use assets (see                                  |            |                          |                                |  |  |  |  |  |
|    | instructions for short tax year or assets held for part of year):                              |            |                          |                                |  |  |  |  |  |
| а  | Average monthly value of securities  | 1a         |                          |                                |  |  |  |  |  |
| b  | Average monthly cash balances  | 1b         |                          |                                |  |  |  |  |  |
| С  | Fair market value of other non-exempt-use assets   | 1c         |                          |                                |  |  |  |  |  |
|    | Total (add lines 1a, 1b, and 1c)   | 1d         |                          |                                |  |  |  |  |  |
| е  | Discount claimed for blockage or other factors   |            |                          |                                |  |  |  |  |  |
|    | (explain in detail in <b>Part VI</b> ):  |            |                          |                                |  |  |  |  |  |
| 2  | Acquisition indebtedness applicable to non-exempt-use assets                                   | 2          |                          |                                |  |  |  |  |  |
| 3  | Subtract line 2 from line 1d.  | 3          |                          |                                |  |  |  |  |  |
| 4  | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). | 4          |                          |                                |  |  |  |  |  |
| 5  | Net value of non-exempt-use assets (subtract line 4 from line 3)                               | 5          |                          |                                |  |  |  |  |  |
|    | Multiply line 5 by 0.035.  | 6          |                          |                                |  |  |  |  |  |
|    | Recoveries of prior-year distributions   | 7          |                          |                                |  |  |  |  |  |
| 8  | Minimum Asset Amount (add line 7 to line 6)  | 8          |                          |                                |  |  |  |  |  |
| Se | ection C - Distributable Amount  |            |                          | Current Year                   |  |  |  |  |  |
| 1  | Adjusted net income for prior year (from Section A, line 8, column A)                          | 1          |                          |                                |  |  |  |  |  |
|    | Enter 0.85 of line 1.  | 2          |                          |                                |  |  |  |  |  |
| 3  | Minimum asset amount for prior year (from Section B, line 8, column A)                         | 3          |                          |                                |  |  |  |  |  |
| 4  | Enter greater of line 2 or line 3.   | 4          |                          |                                |  |  |  |  |  |
| 5  | Income tax imposed in prior year   | 5          |                          |                                |  |  |  |  |  |
| 6  | Distributable Amount. Subtract line 5 from line 4, unless subject to                           |            |                          |                                |  |  |  |  |  |
| -  | emergency temporary reduction (see instructions).  | 6          |                          |                                |  |  |  |  |  |
| 7  |  | ly integra | ated Type III supporting | g organization                 |  |  |  |  |  |
|    | (see instructions).  | . •        |                          | - <del>-</del>                 |  |  |  |  |  |

Schedule A (Form 990) 2021

 Schedule A (Form 990) 2021
 Page 7

| Part | V Type III Non-Functionally Integrated 509(a)(3)                | Supporting Organizat               | ions (continued)                      |    |   |
|------|---|------------------------------------|---------------------------------------|----|---|
| Sect | on D - Distributions  |                                    |                                       |    | Current Year                              |
| 1    | Amounts paid to supported organizations to accomplish ex        | xempt purposes                     |                                       | 1  |   |
| 2    | Amounts paid to perform activity that directly furthers exer    | npt purposes of support            | ed                                    |    |   |
|      | organizations, in excess of income from activity                |                                    |                                       | 2  |   |
| 3    | Administrative expenses paid to accomplish exempt purpo         | ses of supported organi            | zations                               | 3  |   |
| 4    | Amounts paid to acquire exempt-use assets                       |                                    | 4                                     |    |   |
| 5    | Qualified set-aside amounts (prior IRS approval required - p    | rovide details in <b>Part VI</b> ) |                                       | 5  |   |
| 6    | Other distributions (describe in Part VI). See instructions.    |                                    |                                       | 6  |   |
| 7    | Total annual distributions. Add lines 1 through 6.              | 7                                  |                                       |    |   |
| 8    | Distributions to attentive supported organizations to which     | the organization is resp           | onsive                                |    |   |
|      | (provide details in Part VI). See instructions.                 |                                    |                                       | 8  |   |
| 9    | Distributable amount for 2021 from Section C, line 6            |                                    |                                       | 9  |   |
| 10   | Line 8 amount divided by line 9 amount                          |                                    |                                       | 10 |   |
| Sect | ion E - Distribution Allocations (see instructions)             | (i)<br>Excess Distributions        | (ii)<br>Underdistribution<br>Pre-2021 | าร | (iii)<br>Distributable<br>Amount for 2021 |
| 1    | Distributable amount for 2021 from Section C, line 6            |                                    |                                       |    |   |
| 2    | Underdistributions, if any, for years prior to 2021             |                                    |                                       |    |   |
|      | (reasonable cause required - explain in <b>Part VI</b> ). See   |                                    |                                       |    |   |
|      | instructions.   |                                    |                                       |    |   |
| 3    | Excess distributions carryover, if any, to 2021                 |                                    |                                       |    |   |
| a    | From 2016   |                                    |                                       |    |   |
| b    | From 2017   |                                    |                                       |    |   |
| c    | From 2018   |                                    |                                       |    |   |
| d    | From 2019   |                                    |                                       |    |   |
| е    | From 2020   |                                    |                                       |    |   |
| f    | Total of lines 3a through 3e                                    |                                    |                                       |    |   |
| g    | Applied to underdistributions of prior years                    |                                    |                                       |    |   |
| h    | Applied to 2021 distributable amount                            |                                    |                                       |    |   |
| i    | Carryover from 2016 not applied (see instructions)              |                                    |                                       |    |   |
| j    | Remainder. Subtract lines 3g, 3h, and 3i from line 3f.          |                                    |                                       |    |   |
| 4    | Distributions for 2021 from                                     |                                    |                                       |    |   |
|      | Section D, line 7: \$   |                                    |                                       |    |   |
| а    | Applied to underdistributions of prior years                    |                                    |                                       |    |   |
| b    | Applied to 2021 distributable amount                            |                                    |                                       |    |   |
| С    | Remainder. Subtract lines 4a and 4b from line 4.                |                                    |                                       |    |   |
| 5    | Remaining underdistributions for years prior to 2021, if        |                                    |                                       |    |   |
|      | any. Subtract lines 3g and 4a from line 2. For result           |                                    |                                       |    |   |
|      | greater than zero, explain in <b>Part VI.</b> See instructions. |                                    |                                       |    |   |
| 6    | Remaining underdistributions for 2021. Subtract lines 3h        |                                    |                                       |    |   |
|      | and 4b from line 1. For result greater than zero, explain in    |                                    |                                       |    |   |
|      | Part VI See instructions  |                                    |                                       |    |   |

Schedule A (Form 990) 2021

and 4c.

Breakdown of line 7:

a Excess from 2017...

b Excess from 2018...

c Excess from 2019...

d Excess from 2020...

e Excess from 2021...

Excess distributions carryover to 2022. Add lines 3j

Schedule A (Form 990 or 990-EZ) 2021 Page 8

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE A, PART II, SECTION A FOR COLUMN (D) 2020

A LARGE AND UNEXPECTED ESTATE GIFT TOTALING \$1,112,652 HAS BEEN EXCLUDED FROM 2020 GIFTS, GRANTS, CONTRIBUTIONS, AND MEMBERSHIP FEES RECEIVED, REDUCING THIS AMOUNT TO \$3,774,541. PER IRS INSTRUCTIONS, THIS WAS DEEMED TO HAVE BEEN AN "UNUSUAL GRANT" AND SHOULD BE EXCLUDED FROM THE FIVE-YEAR TREND COMPARISON. HAD THIS ESTATE GIFT BEEN INCLUDED, THE TOTAL 2020 GIFTS, GRANTS, CONTRIBUTIONS, AND MEMBERSHIP FEES WOULD TOTAL \$4,887,193.

### Schedule B (Form 990)

Department of the Treasury

Internal Revenue Service

Schedule of Contributors

► Go to www.irs.gov/Form990 for the latest information.

► Attach to Form 990 or Form 990-PF.

OMB No. 1545-0047

2021

**Employer identification number** Name of the organization CROWN FINANCIAL MINISTRIES INC. 58-1260812 Organization type (check one): Filers of: Section: X Form 990 or 990-EZ 501(c)( 3 ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it

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2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Schedule B (Form 990) (2021)

must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line

Name of organization

CROWN FINANCIAL MINISTRIES INC.

Employer identification number 58-1260812

| Part I | Contributors | (see instructions). | Use duplicate of | copies of Part I if | additional space is needed. |
|--------|--------------|---------------------|------------------|---------------------|-----------------------------|
|        |              |                     |                  |                     |                             |

| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution   |
|------------|-----------------------------------|----------------------------|---|
| 1_         | N/A                               | \$400,000.                 | Person Payroll Noncash (Complete Part II for noncash contributions.)  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 2          | N/A                               | \$\$247,450.               | Person Payroll Noncash  (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 3          | N/A                               | \$\$                       | Person Payroll Noncash  (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 4          | N/A                               | \$168,485.                 | Person Payroll Noncash  (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 5_         | N/A                               | \$130,000.                 | Person Payroll Noncash (Complete Part II for noncash contributions.)  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution   |
|            |                                   | \$                         | Person Payroll Noncash (Complete Part II for noncash contributions.)  |

### SCHEDULE D (Form 990)

Department of the Treasury

Internal Revenue Service

### Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization Employer identification number CROWN FINANCIAL MINISTRIES INC. 58-1260812 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year . . . . . . . . . . . . . . . . . 1 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? Yes Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Yes No **Conservation Easements.** Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation 2 Held at the End of the Tax Year easement on the last day of the tax year. 2a 2b 2c Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) 8 and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

### Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. 1a

If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service,

provide the following amounts relating to these items: 

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

following amounts required to be reported under FASB ASC 958 relating to these items: 

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| Pa     | rt    Organizations Maintaini                                     | ng Collections of    | Art, Histo     | rical Tre    | easures,      | or Othe    | r Similar As     | sets (c            | continue    | d)        |
|--------|---|----------------------|----------------|--------------|---------------|------------|------------------|--------------------|-------------|-----------|
| 3      | Using the organization's acquisitio                               | n, accession, and    | other recor    | ds, check    | k any of      | the follow | wing that ma     | ake sigr           | ificant u   | se of its |
|        | collection items (check all that appl                             | y):                  |                |              |               |            |                  |                    |             |           |
| а      | Public exhibition   |                      | d              | Loan         | or exchan     | ge progra  | am               |                    |             |           |
| b      | Scholarly research  |                      | e              | Other        |               |            |                  |                    |             |           |
| С      | Preservation for future gener                                     | ations               |                | _            |               |            |                  |                    |             |           |
| 4      | Provide a description of the organ                                |                      | s and expla    | ain how t    | thev furth    | er the o   | rganization's    | exemp <sup>t</sup> | purpose     | e in Part |
|        | XIII.   |                      | '              |              | ,             |            | 5                | '                  |             |           |
| 5      | During the year, did the organizatio                              | n solicit or receive | donations o    | f art, histo | orical trea   | asures or  | other similar    | r                  |             |           |
| -      | assets to be sold to raise funds rath                             |                      |                |              |               |            |                  | _                  | Yes         | No        |
| Pa     | rt IV Escrow and Custodial A                                      |                      |                |              | gaa.          |            |                  | • • • _            |             |           |
|        | Complete if the organiza<br>990, Part X, line 21.                 |                      | es" on For     | m 990, F     | Part IV, li   | ne 9, or   | reported an      | amour              | nt on Foi   | m         |
| 1 a    | Is the organization an agent, trust                               | tee, custodian or o  | other interm   | ediary fo    | or contrib    | outions o  | r other asset    | ts not _           |             |           |
|        | included on Form 990, Part X?                                     |                      |                |              |               |            |                  | L                  | Yes         | No        |
| b      | If "Yes," explain the arrangement in                              | n Part XIII and com  | plete the fol  | lowing tab   | ole:          |            |                  |                    |             |           |
|        |   |                      |                |              |               |            | ,                | Amount             |             |           |
| С      | Beginning balance   |                      |                |              | 1             | c          |                  |                    |             |           |
| d      | Additions during the year   |                      |                |              | 1             | d          |                  |                    |             |           |
| е      | Distributions during the year                                     |                      |                |              | 1             | e          |                  |                    |             |           |
| f      | Ending balance  |                      |                |              | 1             | f          |                  |                    |             |           |
| 2a     | Did the organization include an am                                | ount on Form 990,    | Part X, line   | 21, for e    | scrow or      | custodia   | l account liab   | ility?             | Yes         | No        |
| b      | If "Yes," explain the arrangement in                              | n Part XIII. Check h | nere if the ex | kplanation   | has beer      | n provided | on Part XIII     |                    |             |           |
| Pa     | rt V Endowment Funds.   |                      |                |              |               |            |                  |                    |             |           |
|        | Complete if the organiza  | tion answered "Y     | es" on For     | m 990, F     | Part IV, li   | ne 10.     |                  |                    |             |           |
|        |   | (a) Current year     | (b) Prio       | r year       | (c) Two y     | ears back  | (d) Three year   | ars back           | (e) Four y  | ears back |
| 1a     | Beginning of year balance   | 306,505.             | 33             | 32,550.      | 26            | 3,711.     | 242              | ,640.              | 1           | 90,253.   |
| b      | Contributions   | 1,067,798.           | 41             | 72,529.      | 58            | 2,745.     | 480              | ,694.              | 4           | 71,531.   |
| C      | Net investment earnings, gains,                                   |                      |                |              |               |            |                  |                    |             |           |
|        | and losses  |                      |                |              |               |            |                  |                    |             |           |
| d      | Grants or scholarships  | 528,055.             | 18             | 31,707.      | 29            | 9,773.     | 323              | ,844.              | 2           | 46,394.   |
| e      | Other expenditures for facilities                                 |                      |                |              |               |            |                  |                    |             |           |
| ·      | and programs  | 195,571.             | 28             | 38,835.      | 18            | 9,316.     | 10               | ,801.              |             |           |
| f      | Administrative expenses   | 51,853.              |                | 28,032.      | 2             | 4,817.     |                  | ,978.              | 1           | 72,750.   |
|        | End of year balance   | 598,824.             |                | 06,505.      |               | 2,550.     |                  | ,711.              |             | 42,640.   |
| g      |   | <u>*</u>             |                |              |               |            |                  |                    |             | ,         |
| 2<br>a | Provide the estimated percentage Board designated or quasi-endowm |                      |                | e (iine 1g,  | column (      | a)) neid a | S.               |                    |             |           |
| h      | Permanent endowment ▶   |                      |                |              |               |            |                  |                    |             |           |
| c      | Term endowment ► 100.0000   |                      |                |              |               |            |                  |                    |             |           |
| ·      | The percentages on lines 2a, 2b, a                                |                      | 100%           |              |               |            |                  |                    |             |           |
| 3a     | Are there endowment funds not in                                  | ·                    |                | tion that    | are held      | and adm    | inistered for tl | he                 |             |           |
| • •    | organization by:  | and possession or t  | ino organiza   | tion that    | are mera      | and dam    |                  |                    | Y           | es No     |
|        | (i) Unrelated organizations                                       |                      |                |              |               |            |                  |                    | 3a(i)       | Х         |
|        | (ii) Related organizations  |                      |                |              |               |            |                  |                    | 3a(ii)      | X         |
| h      | If "Yes" on line 3a(ii), are the relate                           |                      |                |              |               |            |                  |                    | 3b          |           |
| 4      | Describe in Part XIII the intended u                              | •                    | •              |              |               |            |                  |                    | OD          |           |
| _      | rt VI Land, Buildings, and Equ                                    |                      | ation 5 endo   | willelit lui | ius.          |            |                  |                    |             |           |
| Га     | Complete if the organiza  | ation answered "Y    | es" on For     | m 990, I     | Part IV, I    | ine 11a.   | See Form 9       | 990, Pa            | rt X, line  | 10.       |
|        | Description of property   | (:                   | or other basis |              | or other basi |            | ccumulated       | (d                 | ) Book valu | ie        |
| 1.     | Land  | ,                    | stment)        | (0           | ther)         | dep        | reciation        |                    |             |           |
| 1a     | Land  |                      |                |              |               |            |                  |                    |             |           |
| b      | Buildings   |                      |                |              |               |            |                  |                    |             |           |
| C      | Leasehold improvements  |                      |                |              | 140 000       |            | 100 065          |                    |             | 070       |
| d      | Equipment   |                      |                |              | L42,039       | · · ·      | L09,967.         |                    | 32          | 2,072.    |
|        | Other   |                      | m 000 D        | V actions    | n /D\ !! :    | 100 \      |                  |                    |             | 0.50      |
| ıota   | I. Add lines 1a through 1e. (Column                               | (u) must equal For   | m 990, Part    | x, columi    | יו (ש), line  | 1UC.)      | <u> ▶</u> [_     |                    | 32          | 2,072.    |

| Schedule D (Form 990) 2021 CROWN FINANCIA                                      | L MINISTRIES IN       | ıc               |  | 58-1260812       | Page  |
|--|-----------------------|------------------|--|------------------|-------|
| Part VII Investments - Other Securities.                                       | L MINISIRIES II       | vC.              |  | 36-1200612       | i age |
| Complete if the organization answered  | "Yes" on Form 990     | , Part IV, line  | 11b. See Form 99                                 | 90, Part X, line | 12.   |
| (a) Description of security or category (including name of security)           | <b>(b)</b> Book value |                  | <b>(c)</b> Method of value Cost or end-of-year m |                  |       |
| (1) Financial derivatives  |                       |                  |  |                  |       |
| (2) Closely held equity interests  |                       |                  |  |                  |       |
| (3) Other  |                       |                  |  |                  |       |
| (A)  |                       |                  |  |                  |       |
| (B)  |                       |                  |  |                  |       |
| (C)  |                       |                  |  |                  |       |
| (D)  |                       |                  |  |                  |       |
| (E)  |                       |                  |  |                  |       |
| (F)  |                       |                  |  |                  |       |
| (G)  |                       |                  |  |                  |       |
| (H)  |                       |                  |  |                  |       |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)             |                       |                  |  |                  |       |
| Part VIII Investments - Program Related. Complete if the organization answered | "Yes" on Form 990     | ), Part IV, line | 11c. See Form 99                                 | 90, Part X, line | 13.   |
| (a) Description of investment  | <b>(b)</b> Book value |                  | (c) Method of val                                |                  |       |
| (1)  |                       |                  |  |                  |       |
| (2)  |                       |                  |  |                  |       |
| (3)  |                       |                  |  |                  |       |
| (4)  |                       |                  |  |                  |       |
| (5)  |                       |                  |  |                  |       |
| (6)  |                       |                  |  |                  |       |
| (7)  |                       |                  |  |                  |       |
| (8)  |                       |                  |  |                  |       |
| (9)  |                       |                  |  |                  |       |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)             |                       |                  |  |                  |       |
| Part IX Other Assets.  Complete if the organization answered                   | "Yes" on Form 990     | , Part IV, line  | 11d. See Form 99                                 | 90, Part X, line | 15.   |
| (a) Des  | scription             |                  |  | (b) Book v       | alue  |
| (1)INTANGIBLE ASSET  |                       |                  |  | 1,317            | ,314  |
| (2)AMORTIZATION INTANGIBLE ASSET   |                       |                  |  | -801             |       |
| (3)TRADEMARK   |                       |                  |  |                  | ,711. |
| (4)CAPITALIZED DEVEL COST  |                       |                  |  | 1,091            |       |
| (5)A/D CAPITALIZED DEVEL COST  |                       |                  |  | -1,075           |       |
| (6)DEPOSITS  |                       |                  |  |                  | ,926  |
| (7)  |                       |                  |  |                  |       |
| (8)  |                       |                  |  |                  |       |
| (9)  |                       |                  |  |                  |       |
| Total. (Column (b) must equal Form 990, Part X, col. (B) li                    | ine 15.)              |                  | <u> </u>   | 983              | ,176  |

#### Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. (a) Description of liability                                     | (b) Book value |
|---|----------------|
| (1) Federal income taxes  |                |
| (2)LICENSING AGREEMENT  | 815,393.       |
| (3)   |                |
| (4)   |                |
| (5)   |                |
| (6)   |                |
| (7)   |                |
| (8)   |                |
| (9)   |                |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.). | 815,393.       |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII .

| Part    | XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return<br>Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  | n.                |                      |
|---------|---|-------------------|----------------------|
| 1       | Total revenue, gains, and other support per audited financial statements  | 1                 | 17,780,501.          |
| 2       | Amounts included on line 1 but not on Form 990, Part VIII, line 12:   | -                 | 11,7100,7001         |
| a       | Net unrealized gains (losses) on investments  |                   |                      |
| _       | 5 ( /   |                   |                      |
| b       |   |                   |                      |
| С.      | recoverior of prior year granto, i.i. i.i. i.i. i.i. i.i.   |                   |                      |
| d       | ,   | 2-                | 11 700 067           |
|         | Add lines 2a through 2d   | 2e                | 11,702,967.          |
| 3       | Subtract line 2e from line 1  | 3                 | 6,077,534.           |
| 4       | Amounts included on Form 990, Part VIII, line 12, but not on line 1:  |                   |                      |
| а       | Investment expenses not included on Form 990, Part VIII, line 7b  |                   |                      |
| b       | Other (Describe in Part XIII.)  | _                 |                      |
|         | Add lines 4a and 4b   | 4c                |                      |
| 5       | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)   | 5                 | 6,077,534.           |
| Part    | Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  | ırn.              |                      |
| 1       | Total expenses and losses per audited financial statements  | 1                 | 16,375,436.          |
| 2       | Amounts included on line 1 but not on Form 990, Part IX, line 25:   |                   |                      |
| –<br>a  | Donated services and use of facilities  |                   |                      |
| a<br>b  | Prior year adjustments  |                   |                      |
|         | Other losses  |                   |                      |
| C C     |   |                   |                      |
| d       |   | 2e                | 11,746,960.          |
|         | Add lines 2a through 2d   | 3                 | 4,628,476.           |
| 3       | Subtract line 2e from line 1  | 3                 | 4,020,470.           |
| 4       | Amounts included on Form 990, Part IX, line 25, but not on line 1:  |                   |                      |
| a       | Investment expenses not included on Form 990, Part VIII, line 7b  |                   |                      |
| b       | Cutor (Bosonia in archita)  | 4.                |                      |
|         | Add lines <b>4a</b> and <b>4b</b>   | 4c<br>5           | 4 (20 47)            |
| 5       | XIII Supplemental Information.  | Э                 | 4,628,476.           |
|         | e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; F   | Ort \/            | line 1: Part V line  |
| 2: Part | e the descriptions required for Fart II, lines 3, 5, and 9, Fart III, lines 1a and 4, Fart IV, lines 1b and 2b, F<br>t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform | art v,<br>nation. | ille 4, Fait A, ille |
| _,      | ······································  |                   |                      |
|         |   |                   |                      |
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| SEE     | SUPPLEMENTAL PAGE   |                   |                      |
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### Part XIII Supplemental Information (continued)

PART V, LINE 4

TEMPORARILY RESTRICTED NET ASSETS ARE CURRENTLY CONTRIBUTED WITH DONOR STIPULATIONS FOR SPECIFIC OPERATING PURPOSES OR PROGRAMS, WITH TIME RESTRICTIONS OR NOT CURRENTLY AVAILABLE FOR USE UNTIL COMMITMENTS REGARDING THEIR USE HAVE BEEN FULFILLED.

PART X, LINE 2

CROWN IS EXEMPT FROM INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE, AS AMENDED, AND IS CLASSIFIED BY THE INTERNAL REVENUE SERVICE AS OTHER THAN A PRIVATE FOUNDATION. ACCORDINGLY, NO PROVISION OR LIABILITY FOR FEDERAL AND STATE INCOME TAXES HAS BEEN RECORDED IN THE ACCOMPANYING FINANCIAL STATEMENTS.

CROWN ANNUALLY EVALUATES ALL FEDERAL AND STATE INCOME TAX POSITIONS. THIS PROCESS INCLUDES AN ANALYSIS OF WHETHER THESE INCOME TAX POSITIONS CROWN TAKES MEET THE DEFINITION OF AN UNCERTAIN TAX POSITION UNDER THE INCOME TAXES TOPIC OF THE FINANCIAL ASC. IN THE NORMAL COURSE OF BUSINESS, CROWN IS SUBJECT TO EXAMINATION BY THE FEDERAL AND STATE TAXING AUTHORITIES. IN GENERAL, CROWN IS NO LONGER SUBJECT TO TAX EXAMINATIONS FOR TAX YEARS ENDING BEFORE MARCH 31, 2019.

### Part XIII Supplemental Information (continued)

PART XI, LINE 2D

\$346,252 -- COST OF GOODS SOLD

PART XII, LINE 2D

\$346,252 -- COST OF GOODS SOLD

### **SCHEDULE F** (Form 990)

### Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 **Open to Public** 

Department of the Treasury Internal Revenue Service Name of the organization

Part I

Inspection Employer identification number

CROWN FINANCIAL MINISTRIES INC. 58-1260812 General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

| 1          | For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? |  |   |  |   |   |  |  |  |
|------------|---|--|---|--|---|---|--|--|--|
| 2          | For grantmakers. Describe in I outside the United States.   | Part V the org   | anization's pro   | ocedures for monitoring t  | he use of its grants and  | d other assistance  |  |  |  |
| 3          | Activities per Region. (The follow  | Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) |   |  |   |   |  |  |  |
|            | (a) Region  | (b) Number<br>of offices in<br>the region  | (c) Number of<br>employees,<br>agents, and<br>independent<br>contractors<br>in the region | (d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is<br>a program service,<br>describe specific type of<br>service(s) in the region | (f) Total<br>expenditures for<br>and investments<br>in the region |  |  |  |
| (1)        | EAST ASIA AND THE PACIFIC   | NONE   | NONE  | GRANTMAKING  |   | 5,020.  |  |  |  |
| (2)        | SOUTH AMERICA   | NONE   | NONE  | GRANTMAKING  |   | 18,840.   |  |  |  |
| (3)        | SUB-SAHARAN AFRICA  | NONE   | NONE  | GRANTMAKING  |   | 390,927.  |  |  |  |
| (4)        |   |  |   |  |   |   |  |  |  |
| (5)        |   |  |   |  |   |   |  |  |  |
| (6)        |   |  |   |  |   |   |  |  |  |
|            |   |  |   |  |   |   |  |  |  |
| (7)        |   |  |   |  |   |   |  |  |  |
| (8)        |   |  |   |  |   |   |  |  |  |
| (9)        |   |  |   |  |   |   |  |  |  |
| (10)       |   |  |   |  |   |   |  |  |  |
| (11)       |   |  |   |  |   |   |  |  |  |
| (12)       |   |  |   |  |   |   |  |  |  |
| (13)       |   |  |   |  |   |   |  |  |  |
| (14)       |   |  |   |  |   |   |  |  |  |
| (15)       |   |  |   |  |   |   |  |  |  |
| (16)       |   |  |   |  |   |   |  |  |  |
|            |   |  |   |  |   |   |  |  |  |
| (17)<br>3a | Subtotal  | NONE   | NONE  |  |   | 414,787.  |  |  |  |
| b          |   | NOME   | NONE  |  |   | 414,707.  |  |  |  |
| С          | Totals (add lines 3a and 3b)  | NONE   | NONE  |  |   | 414,787.  |  |  |  |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2021

| 1    | (a) Name of organization | (b) IRS code<br>section and EIN<br>(if applicable) | (c) Region              | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of<br>noncash<br>assistance | (h) Description<br>of noncash<br>assistance | (i) Method of<br>valuation<br>(book, FMV,<br>appraisal, othe |
|------|--------------------------|--|-------------------------|----------------------|--------------------------|---------------------------------|--|---|--|
| (1)  |                          |  | SUB-SAHARAN AFRICA      | SUPPORT              | 42,430.                  | WIRE TRANS.                     |  |   |  |
| (2)  |                          |  | SUB-SAHARAN AFRICA      | SUPPORT              | 5,420.                   | WIRE TRANS.                     |  |   |  |
| (3)  |                          |  | SUB-SAHARAN AFRICA      | TRAINING             | 334,197.                 | WIRE TRANS.                     | 7,280.                                 | MISC SUPPORT                                |  |
| (4)  |                          |  | CENT. AMERICA/CARIBBEAN | TRAINING             | 18,540.                  | WIRE TRANS.                     |  |   |  |
| (5)  |                          |  |                         |                      |                          |                                 |  |   |  |
| (6)  |                          |  |                         |                      |                          |                                 |  |   |  |
| (7)  |                          |  |                         |                      |                          |                                 |  |   |  |
| (8)  |                          |  |                         |                      |                          |                                 |  |   |  |
| (9)  |                          |  |                         |                      |                          |                                 |  |   |  |
| (10) |                          |  |                         |                      |                          |                                 |  |   |  |
| (11) |                          |  |                         |                      |                          |                                 |  |   |  |
| (12) |                          |  |                         |                      |                          |                                 |  |   |  |
| (13) |                          |  |                         |                      |                          |                                 |  |   |  |
| (14) |                          |  |                         |                      |                          |                                 |  |   |  |
| (15) |                          |  |                         |                      |                          |                                 |  |   |  |
| (16) |                          |  |                         |                      |                          |                                 |  |   |  |

Part III can be duplicated if additional space is needed. (c) Number of (a) Type of grant or assistance (b) Region (d) Amount of (e) Manner of (f) Amount of (h) Method of (g) Description noncash assistance valuation (book, FMV, recipients cash grant cash of noncash disbursement assistance appraisal, other) (1) MINISTERIAL SUPPORT EAST ASIA/PACIFIC 5,020. WIRE TRANS. (2) (3) \_(4) (5) (6) (7) (8) (9) (10)(11) (12)(13)(14)(15)(16) (17) (18)

### Part IV **Foreign Forms** 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) Yes Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) No Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," 3 the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471) X No Yes Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621) X No Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," 5 the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865) Yes Did the organization have any operations in or related to any boycotting countries during the tax year? If 6 "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990) Yes

Schedule F (Form 990) 2021

1E1277 1.000

### Part V

### **Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

SCHEDULE F, PART I, LINE 2

EXPENSES FOR FOREIGN ACTIVITIES ARE BUDGETED FOR EACH YEAR AND PAID AS

INCURRED IN EACH REGION.

SCHEDULE F, PART I, LINE 3

THE ORGANIZATION TRACKS ALL EXPENSES VIA A BUDGETARY PROCESS. EXPENSES

ARE REPORTED ON THE ACCRUAL BASIS.

SCHEDULE F, PART II, LINES 2-3

GRANTS #3 AND #4 REPORTED ON PART II WERE RECEIVED BY THE SAME

ORGANIZATION.

### **SCHEDULE G** (Form 990)

### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

| 2021           |  |
|----------------|--|
| Open to Public |  |
| Inspection     |  |

| name of the organization                         |                       |             |                             |                     | Employer Identification       | on number                            |
|--|-----------------------|-------------|-----------------------------|---------------------|-------------------------------|--------------------------------------|
| CROWN FINANCIAL MINISTRIES IN                    |                       |             |                             |                     | 58-126081                     |                                      |
| Part I Fundraising Activities. Comp              |                       |             |                             | Yes" on Form 99     | 90, Part IV, line 1           | 7.                                   |
| Form 990-EZ filers are not re                    | quired to comple      | te this pa  | art.                        |                     |                               |                                      |
| 1 Indicate whether the organization rais         | sed funds through     | any of the  | following                   | activities. Check   | all that apply.               |                                      |
| a X Mail solicitations                           | е                     | X Solid     | citation of i               | non-government o    | ırants                        |                                      |
| <b>b</b> X Internet and email solicitations      | f                     |             |                             | government grant    |                               |                                      |
| c X Phone solicitations                          | g                     |             |                             | ising events        |                               |                                      |
| d X In-person solicitations                      | 9                     |             |                             | <b>g</b>            |                               |                                      |
| 2a Did the organization have a written o         | r oral agreement w    | vith any in | dividual (in                | cluding officers of | lirectore truetees            |                                      |
| or key employees listed in Form 990              |                       |             |                             |                     |                               | X Yes No                             |
| <b>b</b> If "Yes," list the 10 highest paid indi |                       |             |                             |                     |                               |                                      |
| compensated at least \$5,000 by the              |                       | (           | ,                           | <b>.g</b>           |                               |                                      |
| •  |                       |             |                             |                     |                               |                                      |
|  |                       | (III) Did 6 | desires because             |                     | (v) Amount paid to            | 6-0 A                                |
| (i) Name and address of individual               | (ii) Activity         |             | ndraiser have or control of | (iv) Gross receipts | (or retained by)              | (vi) Amount paid to (or retained by) |
| or entity (fundraiser)                           | (-,                   |             | outions?                    | from activity       | fundraiser listed in col. (i) | organization                         |
| SEE SUPPLEMENT INFORMATION                       |                       | Yes         | No                          |                     | (7                            |                                      |
| 1  |                       | 103         | 110                         |                     |                               |                                      |
| •  |                       |             |                             |                     |                               |                                      |
| 2  |                       |             |                             |                     |                               |                                      |
| -  |                       |             |                             |                     |                               |                                      |
| 3  |                       |             |                             |                     |                               |                                      |
|  |                       |             |                             |                     |                               |                                      |
| 4  |                       |             |                             |                     |                               |                                      |
| ·  |                       |             |                             |                     |                               |                                      |
| 5  |                       |             |                             |                     |                               |                                      |
| •  |                       |             |                             |                     |                               |                                      |
| 6  |                       |             |                             |                     |                               |                                      |
| •  |                       |             |                             |                     |                               |                                      |
| 7  |                       |             |                             |                     |                               |                                      |
|  |                       |             |                             |                     |                               |                                      |
| 8  |                       |             |                             |                     |                               |                                      |
|  |                       |             |                             |                     |                               |                                      |
| 9  |                       |             |                             |                     |                               |                                      |
|  |                       |             |                             |                     |                               |                                      |
| 10   |                       |             |                             |                     |                               |                                      |
|  |                       |             |                             |                     |                               |                                      |
|  |                       | <u>'</u>    |                             |                     |                               |                                      |
| Total  |                       |             | ▶                           |                     | 60,077.                       |                                      |
| 3 List all states in which the organiza          | tion is registered of | or licensed | d to solicit                | contributions or    | has been notified             | it is exempt from                    |
| registration or licensing.                       |                       |             |                             |                     |                               |                                      |
| AL, AK, AR, CA, CO, CT, DC, FL, GA, HI           | ,IL,                  |             |                             |                     |                               |                                      |
| KS, KY, LA, ME, MD, MA, MI, MN, MS, MO           | ,NV,NH,NJ,NM,         | NY,NC,      | ND,OH,                      |                     |                               |                                      |
| OK, OR, PA, RI, SC, TN, UT, VA, WA, WV           | ,WI,                  |             |                             |                     |                               |                                      |
|  |                       |             |                             |                     |                               |                                      |
|  |                       |             |                             |                     |                               |                                      |
|  |                       |             |                             |                     |                               |                                      |
|  |                       |             |                             |                     |                               |                                      |
|  |                       |             |                             |                     |                               |                                      |
|  |                       |             |                             |                     |                               |                                      |
|  |                       |             |                             |                     |                               |                                      |
|  |                       |             |                             |                     |                               |                                      |
|  |                       |             |                             |                     |                               |                                      |

| Sche            | edule  | e G (Form 990) 2021 CROWN I   | FINANCIAL MINISTE                               | RIES INC.                                  | Ę                   | 8-1260812 Page <b>2</b>  |
|-----------------|--------|---|---|--|---------------------|--|
| Pa              | rt l   | Fundraising Events. Complete than \$15,000 of fundraising even gross receipts greater than \$5,00 | ent contributions and g                         |  |                     |  |
|                 |        |   | (a) Event #1                                    | <b>(b)</b> Event #2                        | (c) Other events    | (d) Total events<br>(add col. (a) through                            |
| Revenue         |        |   | (event type)                                    | (event type)                               | (total number)      | col. <b>(c)</b> )  |
|                 | 1      | Gross receipts  |   |  |                     |  |
|                 | 3      | Less: Contributions Gross income (line 1 minus line 2).   |   |  |                     |  |
|                 | 4      | Cash prizes   |   |  |                     |  |
|                 | 5      | Noncash prizes  |   |  |                     |  |
| Direct Expenses | 6      | Rent/facility costs   |   |  |                     |  |
| ot Exp          | 7      | Food and beverages  |   |  |                     |  |
| Direc           | 8      | Entertainment   |   |  |                     |  |
|                 | 9      | Other direct expenses   |   |  |                     |  |
| Pa              |        | Net income summary. Subtract li  Gaming. Complete if the org \$15,000 on Form 990-EZ, lin         | anization answered "                            |  |                     | reported more than  (d) Total gaming (add col. (a) through col. (c)) |
| Revenue         |        |   |   | biligo/progressive biligo                  |                     | coi. (a) through coi. (c))   |
| <u>~</u>        | 1      | Gross revenue   |   |  |                     |  |
| enses           | 2      | Cash prizes   |   |  |                     |  |
| Exper           | 3      | Noncash prizes  |   |  |                     |  |
| Direct Exp      | 4      | Rent/facility costs   |   |  |                     |  |
| _               | 5      | Other direct expenses   |   |  | T 1                 |  |
|                 | 6      | Volunteer labor   | Yes % No  | Yes% No                                    | Yes% No             |  |
|                 |        | Direct expense summary. Add lin  Net gaming income summary. Su                                    |   |  |                     |  |
| 9<br>8<br>k     | l<br>) | Enter the state(s) in which the org<br>Is the organization licensed to con<br>If "No," explain:   | anization conducts ga<br>duct gaming activities | ming activities:<br>in each of these state | es?                 | . Yes No   |
| 10a<br>k        |        | Were any of the organization's gaming If "Yes," explain:  | licenses revoked, sus و                         | pended, or terminated du                   | uring the tax year? | Yes No   |

FORM 990, SCHEDULE G, LINE 2B - HIGHEST PAID INDIVIDUALS/ENTITIES \_\_\_\_\_\_

NAME:

MASTERWORKS

ADDRESS:

19462 POWDER HILL NE POULSBO, WA 98370

ACTIVITY : GUIDANCE

CUSTODY OR CONTROL OF CONTRIBUTION? NO

AMOUNT PAID TO (OR RETAINED BY) FUNDRAISER: 37,397.

NAME:

BBS & ASSOCIATES

ADDRESS:

130 SPRINGSIDE DR, SUITE 200 AKRON, OH 44333

ACTIVITY : GUIDANCE

CUSTODY OR CONTROL OF CONTRIBUTION? NO

22,680. AMOUNT PAID TO (OR RETAINED BY) FUNDRAISER:

# **SCHEDULE J** (Form 990)

**Compensation Information**For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 **Open to Public** Inspection

Department of the Treasury Internal Revenue Service Name of the organization

CROWN FINANCIAL MINISTRIES INC.

Employer identification number

58-1260812

| Part | Questions Regarding Compensation   |    | Yes | No  |  |  |
|------|--|----|-----|-----|--|--|
| 1a   | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form                                    |    | 163 | 140 |  |  |
|      | 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.                                      |    |     |     |  |  |
|      | First-class or charter travel  X Housing allowance or residence for personal use   |    |     |     |  |  |
|      | X Travel for companions Payments for business use of personal residence  |    |     |     |  |  |
|      | X Tax indemnification and gross-up payments Health or social club dues or initiation fees  |    |     |     |  |  |
|      | Discretionary spending account Personal services (such as maid, chauffeur, chef)   |    |     |     |  |  |
|      |  |    |     |     |  |  |
| b    | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment   |    |     |     |  |  |
|      | or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain  | 1b | Х   |     |  |  |
| 2    | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all  |    | 21  |     |  |  |
| -    | directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line   |    |     |     |  |  |
|      | 1a?  | 2  | Х   |     |  |  |
| 2    | Indicate which, if any, of the following the organization used to establish the compensation of the  | _  | 21  |     |  |  |
| 3    | organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a  |    |     |     |  |  |
|      | related organization to establish compensation of the CEO/Executive Director, but explain in Part III.   |    |     |     |  |  |
|      | Compensation committee Written employment contract   |    |     |     |  |  |
|      | Independent compensation consultant  X Compensation survey or study  |    |     |     |  |  |
|      | Form 990 of other organizations  X Approval by the board or compensation committee   |    |     |     |  |  |
|      |  |    |     |     |  |  |
| 4    | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: |    |     |     |  |  |
| а    | Receive a severance payment or change-of-control payment?  | 4a |     | Х   |  |  |
| b    |  |    |     |     |  |  |
| C    |  |    |     |     |  |  |
|      | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.  |    |     | X   |  |  |
|      |  |    |     |     |  |  |
|      | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.   |    |     |     |  |  |
| 5    | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any   |    |     |     |  |  |
|      | compensation contingent on the revenues of:  |    |     |     |  |  |
| а    | The organization?  | 5a |     | Х   |  |  |
| b    |  |    |     |     |  |  |
|      | If "Yes" on line 5a or 5b, describe in Part III.   |    |     |     |  |  |
| 6    | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any   |    |     |     |  |  |
|      | compensation contingent on the net earnings of:  |    |     |     |  |  |
| а    | The organization?  | 6a |     | Х   |  |  |
| b    | Any related organization?  | 6b |     | Х   |  |  |
|      | If "Yes" on line 6a or 6b, describe in Part III.   |    |     |     |  |  |
| 7    | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed  |    |     |     |  |  |
|      | payments not described on lines 5 and 6? If "Yes," describe in Part III.   | 7  | Х   |     |  |  |
| 8    | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject   |    |     |     |  |  |
|      | to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe   |    |     |     |  |  |
|      | in Part III  | 8  |     | Х   |  |  |
| 9    | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in   |    |     |     |  |  |
|      | Regulations section 53.4958-6(c)?  | 9  |     |     |  |  |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

58-1260812

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title |      | (B) Breakdown of W-2 a   | nd/or 1099-MISC and/or              | 1099-NEC compensation                     | (C) Retirement and          | (D) Nontaxable | (E) Total of columns | (F) Compensation   |
|--------------------|------|--------------------------|-------------------------------------|---|-----------------------------|----------------|----------------------|--|
|                    |      | (i) Base<br>compensation | (ii) Bonus & incentive compensation | (iii) Other<br>reportable<br>compensation | other deferred compensation | benefits       | (B)(i)-(D)           | in column (B) reported<br>as deferred on prior<br>Form 990 |
| CHUCK BENTLEY      | (i)  | 133,000.                 | 10,500.                             | 9,247.                                    | 11,761.                     | 56,444.        | 220,952.             | NONE   |
| 1 CEO              | (ii) | NONE                     | NONE                                | NONE                                      | NONE                        | NONE           | NONE                 | NONE   |
|                    | (i)  |                          |                                     |   |                             |                |                      |  |
| 2                  | (ii) |                          |                                     |   |                             |                |                      |  |
|                    | (i)  |                          |                                     |   |                             |                |                      |  |
| _ 3                | (ii) |                          |                                     |   |                             |                |                      |  |
|                    | (i)  |                          |                                     |   |                             |                |                      |  |
| 4                  | (ii) |                          |                                     |   |                             |                |                      |  |
|                    | (i)  |                          |                                     |   |                             |                |                      |  |
| _ 5                | (ii) |                          |                                     |   |                             |                |                      |  |
|                    | (i)  |                          |                                     |   |                             |                |                      |  |
| 6                  | (ii) |                          |                                     |   |                             |                |                      |  |
|                    | (i)  |                          |                                     |   |                             |                |                      |  |
| _ 7                | (ii) |                          |                                     |   |                             |                |                      |  |
|                    | (i)  |                          |                                     |   |                             |                |                      |  |
| 8                  | (ii) |                          |                                     |   |                             |                |                      |  |
|                    | (i)  |                          |                                     |   |                             |                |                      |  |
| 9                  | (ii) |                          |                                     |   |                             |                |                      |  |
|                    | (i)  |                          |                                     |   |                             |                |                      |  |
| 10                 | (ii) |                          |                                     |   |                             |                |                      |  |
|                    | (i)  |                          |                                     |   |                             |                |                      |  |
| 11                 | (ii) |                          |                                     |   |                             |                |                      |  |
|                    | (i)  |                          |                                     |   |                             |                |                      |  |
| 12                 | (ii) |                          |                                     |   |                             |                |                      |  |
|                    | (i)  |                          |                                     |   |                             |                |                      |  |
| 13                 | (ii) |                          |                                     |   |                             |                |                      |  |
|                    | (i)  |                          |                                     |   |                             |                |                      |  |
| 14                 | (ii) |                          |                                     |   |                             |                |                      |  |
|                    | (i)  |                          |                                     |   |                             |                |                      |  |
| 15                 | (ii) |                          |                                     |   |                             |                |                      |  |
|                    | (i)  |                          |                                     |   |                             |                |                      |  |
| 16                 | (ii) |                          |                                     |   |                             |                |                      |  |

#### Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A

TRAVEL BENEFITS INCLUDING AIRFARE, HOTEL, AND MEALS WERE PROVIDED TO THE WIFE OF CHUCK BENTLEY, CEO OF THE ORGANIZATION, AS SHE ASSISTED WITH PLANNING AND ONSITE EVENT COORDINATION AND PARTICIPATED IN JOINT INTERVIEWS WITH THE CEO. BECAUSE HER ATTENDANCE WAS REQUIRED AS PART OF THE EVENTS, THE TRAVEL COSTS WERE NOT REPORTED AS TAXABLE COMPENSATION TO CHUCK BENTLEY.

IT IS CROWN'S POLICY TO GROSS UP THE SOCIAL SECURITY AND MEDICARE TAXES FOR THOSE EMPLOYEES WHO ARE MINISTERS. THIS ESSENTIALLY PAYS TO THEM THE EMPLOYER PORTION OF THE TAX. BONUSES ARE ALSO GROSSED UP.

A HOUSING ALLOWANCE IS PROVIDED TO SOME OFFICERS WHO ARE ORDAINED MINISTERS. THE HOUSING ALLOWANCE IS APPROVED BY THE BOARD OF DIRECTORS AND DOCUMENTED IN THE BOARD MINUTES UPON APPROVAL.

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 7

IN NOVEMBER.

HANDRE DEJONGH, WAYNE EVERBACH, SHEILA THOMPSON, TRACEY FRIES, AND CHUCK BENTLEY RECEIVED BONUSES DURING THE YEAR. ALL EMPLOYEES RECEIVED A BONUS

1E1505 1.000

#### SCHEDULE L (Form 990)

Department of the Treasury

Internal Revenue Service

# **Transactions With Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open To Public Inspection

**Employer identification number** Name of the organization CROWN FINANCIAL MINISTRIES INC. 58-1260812 Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. (d) Corrected? (b) Relationship between disqualified person and 1 (a) Name of disqualified person (c) Description of transaction organization Yes No (1) (2) (3)(4)(5) (6)Enter the amount of tax incurred by the organization managers or disqualified persons during the year Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (g) In default? (h) Approved (a) Name of interested person (b) Relationship (f) Balance due (i) Written (c) Purpose of (d) Loan to or (e) Original with organization Ioan from the principal amount by board or agreement? organization? committee? From Yes No Yes No Yes No (1) (2) (3)(4)(5)(6)(7) (8)(9)(10)Total Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested (c) Amount of assistance (d) Type of assistance (e) Purpose of assistance person and the organization (1)(2) (3)(4)(5)(6)(7) (8)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990) 2021

(9) (10) Schedule L (Form 990 or 990-EZ) 2021 Page 2

#### Part IV **Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction |                                    |     | (e) Sharing of organization's revenues? |  |
|-------------------------------|---|---------------------------|------------------------------------|-----|---|--|
|                               |   |                           |                                    | Yes | No                                      |  |
| (1)ANN BENTLEY                | WIFE OF CEO   | 26,490.                   | 90. SCRIPT WRITING FOR RADIO PROGR |     | Х                                       |  |
| (2)JASON EVERBACH             | SON OF CFO  | 85,435.                   | WEB SERVICES                       |     | Х                                       |  |
| (3)JOHN BENTLEY               | SON OF CEO  | 37,716.                   | VIDEO PRODUCTION                   |     | Х                                       |  |
| (4)SUBSTANTIAL CONTRIBUTOR    | SUBSTANTIAL CONTRIBUTOR   | 108,032.                  | PROGRAMMING FOR CD PLATFORM        |     | Х                                       |  |
| (5)                           |   |                           |                                    |     |   |  |
| (6)                           |   |                           |                                    |     |   |  |
| (7)                           |   |                           |                                    |     |   |  |
| (8)                           |   |                           |                                    |     |   |  |
| (9)                           |   |                           |                                    |     |   |  |
| (10)                          |   |                           |                                    |     |   |  |

#### Part V **Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

## **SCHEDULE M** (Form 990)

# **Noncash Contributions**

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

Employer identification number 58-1260812

| CRO        | CROWN FINANCIAL MINISTRIES INC. 58-1260812 |                               |  |  |                    |      |     |    |
|------------|--|-------------------------------|--|--|--------------------|------|-----|----|
| Par        | Types of Property                          |                               |  |  |                    |      |     |    |
|            |  | (a)<br>Check if<br>applicable | (b)<br>Number of contributions or<br>items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line | nemoce heen        |      |     |    |
| 1          | Art - Works of art                         |                               |  |  |                    |      |     |    |
| 2          | Art - Historical treasures                 |                               |  |  |                    |      |     |    |
| 3          | Art - Fractional interests                 |                               |  |  |                    |      |     |    |
| 4          | Books and publications                     |                               |  |  |                    |      |     |    |
| 5          | Clothing and household                     |                               |  |  |                    |      |     |    |
|            | goods                                      |                               |  |  |                    |      |     |    |
| 6          | Cars and other vehicles                    |                               |  |  |                    |      |     |    |
| 7          | Boats and planes                           |                               |  |  |                    |      |     |    |
| 8          | Intellectual property                      |                               |  |  |                    |      |     |    |
| 9          | Securities - Publicly traded               |                               | 3  | 26,836   | TRANSFER           | VALU | JE  |    |
| 10         | Securities - Closely held stock            |                               |  | ·  |                    |      |     |    |
| 11         | Securities - Partnership, LLC,             |                               |  |  |                    |      | -   |    |
|            | or trust interests                         |                               |  |  |                    |      |     |    |
| 12         | Securities - Miscellaneous                 |                               |  |  |                    |      |     |    |
| 13         | Qualified conservation                     |                               |  |  |                    |      |     |    |
| -          | contribution - Historic                    |                               |  |  |                    |      |     |    |
|            | structures                                 |                               |  |  |                    |      |     |    |
| 14         | Qualified conservation                     |                               |  |  |                    |      |     |    |
|            | contribution - Other                       |                               |  |  |                    |      |     |    |
| 15         | Real estate - Residential                  |                               |  |  |                    |      |     |    |
| 16         | Real estate - Commercial                   |                               |  |  |                    |      |     |    |
| 17         | Real estate - Other                        |                               |  |  |                    |      |     |    |
| 18         | Collectibles                               |                               |  |  |                    |      |     |    |
| 19         | Food inventory                             |                               |  |  |                    |      |     |    |
| 20         | Drugs and medical supplies                 |                               |  |  |                    |      |     |    |
| 21         | Taxidermy                                  |                               |  |  |                    |      |     |    |
| 22         | Historical artifacts.                      |                               |  |  |                    |      |     |    |
| 23         | Scientific specimens                       |                               |  |  |                    |      |     |    |
| 24         | Archeological artifacts                    |                               |  |  |                    |      |     |    |
| 25         | Other ►()                                  |                               |  |  |                    |      |     |    |
| 26         | Other ►()                                  |                               |  |  |                    |      |     |    |
| 27         | Other ►()                                  |                               |  |  |                    |      |     |    |
|            | Other ►()                                  |                               |  |  |                    |      |     |    |
| 29         | Number of Forms 8283 received              |                               | anization during the tax w                             | ear for contributions f  | or                 |      |     |    |
| 23         | which the organization completed F         |                               | •  |  |                    |      |     |    |
|            | which the organization completed i         | 01111 0200,                   | r art v, bonee Acknowledge                             |  | . [                |      | Yes | No |
| 30a        | During the year, did the organizat         | ion receive                   | by contribution any prope                              | rty reported in Part I   | lines 1 through    |      |     |    |
|            | 28, that it must hold for at least the     |                               |  |  | _                  |      |     |    |
|            | to be used for exempt purposes for         |                               |  |  |                    | 30a  |     | Х  |
| h          | If "Yes," describe the arrangement i       |                               | craing period:   |  |                    |      |     |    |
| 31         | Does the organization have a               |                               | tance nolicy that require                              | es the review of an  | v nonstandard      |      |     |    |
| <b>J</b> 1 | contributions?                             |                               |  |  |                    | 31   | Х   |    |
| 322        | Does the organization hire or use          |                               |  |  |                    | -    | 21  |    |
| JŁd        | contributions?                             | -                             | =  | •  |                    | 32a  | X   | 1  |
| h          | If "Yes," describe in Part II.             |                               |  |  |                    | 52u  | 21  |    |
| 33         | If the organization didn't report an       | amount in 4                   | column (c) for a type of pro                           | nerty for which column   | n (a) is checked   |      |     |    |
| 55         | describe in Part II                        | amount iii (                  | oranin (o) for a type of pro                           | porty for willon column  | i (a) is offected, |      |     |    |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2021

Part II Supple

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

PART I, LINE 32B

THE ORGANIZATION'S BROKER LIQUIDATES STOCK DONATIONS FOR CASH UPDON

RECEIPT.

# SCHEDULE O (Form 990 or 990-EZ)

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2021
Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number 58-1260812

CROWN FINANCIAL MINISTRIES INC.

FORM 990, PART VI, SECTION B, LINE 11

FORM 990 IS PREPARED BY AN INDEPENDENT CPA FIRM AND REVIEWED BY THE ORGANIZATION'S TOP MANAGEMENT. THE REVIEWED FORM 990 IS THEN FORWARDED TO THE BOARD OF DIRECTORS FOR REVIEW PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C

EACH OFFICER AND DIRECTOR IS REQUIRED TO COMPLETE A CONFLICT OF INTEREST QUESTIONNAIRE ANNUALLY. THIS QUESTIONNAIRE IS MONITORED BY THE HUMAN RESOURCE DEPARTMENT FOR COMPLIANCE.

FORM 990, PART VI, SECTION B, LINE 15

THE COMPENSATION PROCESS FOR THE CEO AND OTHER OFFICERS INCLUDE A REVIEW BASED ON:

- 1) FINANCIAL AFFORDABILITY
- 2) INDIVIDUAL AND ORGANIZATIONAL PERFORMANCE
- 3) COMPARABLE SALARY DATA OBTAINED FROM SIMILAR ORGANIZATIONS AND FROM ONLINE COMPENSATION SURVEYS.

THE COMPENSATION FOR THE CEO IS DETERMINED BY THE EXECUTIVE COMMITTEE OF THE MINISTRY'S BOARD OF DIRECTORS, PROVIDING ACCOUNTABILITY AND INDEPENDENT OVERSIGHT TO THE PROCESS. THE CEO IS RESPONSIBLE FOR COMPENSATION REVIEW OF OTHER OFFICERS USING THE ABOVE GUIDELINES UNDER OVERSIGHT FROM CROWN'S BOARD OF DIRECTORS. THE COMPENSATION APPROVAL FOR BOTH THE CEO AND OTHER OFFICERS ARE DOCUMENTED IN THE BOARD MINUTES UPON BOARD APPROVAL VIA THE BUDGETARY PROCESS.

FORM 990, PART VI, SECTION C, LINE 19

GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST.

# SCHEDULE O (Form 990 or 990-EZ)

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2021

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number

#### FORM 990, PART IX, LINE 24B

IN OCTOBER 1997, CHRISTIAN FINANCIAL CONCEPTS, INC. ENTERED INTO AN AGREEMENT TO PURCHASE RIGHTS TO INTELLECTUAL PROPERTIES FROM ITS FOUNDER AND FORMER PRESIDENT. IN OCTOBER 2000, FOLLOWING THE MERGER OF CHRISTIAN FINANCIAL CONCEPTS, INC. AND CROWN MINISTRIES, INC., THE BOARD OF DIRECTORS OF THE MERGED ORGANIZATION OF CROWN ENDORSED THE AGREEMENT. THESE RIGHTS INCLUDE THE REVOCABLE RIGHTS TO PURCHASE, USE AND MODIFY ALL COPYRIGHTED MATERIALS PRODUCED BY THE FOUNDER. CROWN ALSO PURCHASED THE EXCLUSIVE RIGHTS TO THE PUBLICITY OF LARRY BURKETT'S IMAGE AND NAME AS PART OF ITS CONTINUING MINISTRY.

IN EXCHANGE FOR THESE RIGHTS, CROWN PROVIDES AN ANNUAL PAYMENT, OF \$75,000, ALONG WITH CERTAIN MEDICAL BENEFITS, (BOTH INDEXED TO INFLATION) TO THE CO-FOUNDER'S SURVIVING SPOUSE. EVERY THREE YEARS THE AGREEMENT REQUIRES A FORMAL REVIEW OF THE ACTUARIAL CALCULATION OF THE AMOUNT PROJECTED TO MEET ALL FUTURE PAYMENTS. DURING 2022 AND 2021, MANAGEMENT, ALONG WITH THE ASSISTANCE OF AN INDEPENDENT THIRD-PARTY ACTUARY ASSESSED THESE ASSUMPTIONS AND INPUTS AND DETERMINED THAT, DUE TO THE ADJUSTED LIFE EXPECTANCY OF THE CO-FOUNDER'S SURVIVING SPOUSE, THE FUTURE LIABILITY SHOULD BE INCREASED AS OF MARCH 31, 2022 AND MARCH 31, 2021. THIS ADJUSTED LIFE EXPECTANCY RESULTED IN AN INCREASES OF \$132,071 AND \$76,952, RESPECTIVELY, TO THE LICENSING AGREEMENT LIABILITY IN THE ACCOMPANYING STATEMENT OF FINANCIAL POSITION FOR THE YEARS ENDED MARCH 31, 2022 AND 2021. ASSUMPTIONS USED IN THE CALCULATION OF THIS LIABILITY INCLUDE A DISCOUNT RATE OF 6% AND AN ASSUMED ANNUAL COST OF LIVING

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Inspection

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INCREASE FOR EXPENSES OTHER THAN MEDICAL OF 2.25% FOR THE YEARS ENDED MARCH 31, 2022 AND 2021.

THERE WAS NO CASH FLOW IMPACT FROM THESE ADJUSTMENTS FOR THE YEARS ENDED MARCH 31, 2022 AND 2021.

FUTURE ANNUAL ESTIMATED CASH FLOW IMPACT RESULTING FROM THESE UPDATED PROJECTIONS IS NOT EXPECTED TO BE SIGNIFICANT. THE PRESENT VALUE OF THESE BENEFITS WAS ESTIMATED TO BE \$815,393 AND \$792,563 AT MARCH 31, 2022 AND 2021, RESPECTIVELY.

### FORM 990, PART XII, LINE 2C

EXPLANATION OF RESPONSIBILITY: THE ORGANIZATION HAS A COMMITTEE THAT ASSUMES RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT OF ITS FINANCIAL STATEMENTS AND SELECTION OF AN INDEPENDENT ACCOUNTANT. THIS PROCESS HAS NOT CHANGED SINCE THE PRIOR YEAR.

Name of the organization **Employer identification number** CROWN FINANCIAL MINISTRIES INC. 58-1260812

FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION \_\_\_\_\_\_

GOD USES CROWN'S BIBLICALLY BASED TRAINING TO HELP PEOPLE DISCOVER AND FAITHFULLY MANAGE THEIR GIFTS, TALENTS AND RESOURCES. THE RESULTING TRANSFORMATION IN THEIR PERSONAL FINANCES, CAREER AND BUSINESSES FLOWS OUT TO IMPACT THE WORLD AROUND THEM. CROWN HAS AN ONGOING WORK IN MORE THAN 100 COUNTRIES.

Name of the organization

CROWN FINANCIAL MINISTRIES INC.

Employer identification number

58-1260812

FORM 990, PART VI, LINE 17 - STATES

AL, AR, CT, FL, GA, HI, KS, KY, MD, MA, MI, MN, MS, NH, NJ, NM, NC, OK, OR, PA, RI, SC, TN, UT, VA, WV, WI, Name of the organization

CROWN FINANCIAL MINISTRIES INC.

Employer identification number

58-1260812

FORM 990, PART VII-COMPENSATION OF THE 5 HIGHEST PAID IND. CONTRACTORS

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NAME AND ADDRESS DESCRIPTION OF SERVICES COMPENSATION

LAUNCH THOUGHT

2232 S. MAIN ST, STE 353

ANN ARBOR, MI 48103 IT SERVICES 108,710.

DRAKE SOFTWARE, LLC

235 E PALMER ST

FRANKLIN, NC 28734-3049 LICENSING 107,255.

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| Name of the organization                                | Employer identification number |
|---|--------------------------------|
| CROWN FINANCIAL MINISTRIES INC.                         | 58-1260812                     |
| FORM 990, PART X - PREPAID EXPENSES AND DEFERRED CHARGS |                                |
|   | ENDING                         |
| DESCRIPTION   | BOOK VALUE                     |
|   |                                |
| PREPAID EXPENSE   | 135,597.                       |
|   |                                |
| TOTALS  | 135,597.                       |

Name of the organization

CROWN FINANCIAL MINISTRIES INC.

Employer identification number
58-1260812

FORM 990, PART X - INVESTMENTS - PUBLICLY TRADED SECURITIES

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DESCRIPTION BOOK VALUE OR FMV

MARKETABLE SECURITIES 1,710,618.

TOTALS 1,710,618.

Schedule O (Form 990 or 990-EZ) 2021

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